

*1	IN THE UNITED STATES DISTRICT COURT
*	FOR THE DISTRICT OF DELAWARE
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	Civil Action No. C.A. No. 04-1494 (JJF)
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	MAGTEN ASSET MANAGEMENT CORPORATION and
4	LAW DEBENTURE TRUST COMPANY OF NEW YORK,
5	Plaintiffs,
6	v.
7	NORTHWESTERN CORPORATION,
8	Defendant.
9	
10	Civil Action No. C.A. No. 05-499 (JJF)
11	MAGTEN ASSET MANAGEMENT CORP.,
12	Plaintiff,
13	V.
14	MICHAEL J. HANSON and ERNIE J. KINDT,
15	Defendants.
16	DEDOCTOR ON OR
17 18	DEPOSITION OF
19	ERIC JACOBSEN
20	
21	
22	
23	
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₹5	TAKEN ON: 6/19/2007 BY: DANA ANDERSON
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- A. I don't have specific recollections of that, 2
 - Q. In any case, the board at the meeting in August voted on resolutions concerning the going-flat transaction, correct?
- 6 A. I believe that's correct.

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- O. Did you draft the resolutions?
- A. I believe they were prepared by outside 9
- Q. Did you review them before they were presented 10. 11 to the boards?
- 12 A. I would assume that I did. I don't have a specific recollection. 13
- Q. Have you had a chance to look at that part of 14 the minutes, and it begins on page 00145? 15
- A. There's two different numbers, okay. 16
- 17 Q. Do I have the wrong number?
- A. We were using NOR numbers, now --18
- Q. I'm sorry. NOR 9570. 19
- 20 A. Okay. Here. (Reviews document.)
- 21 Q. Do you see the first whereas, it says "Whereas
- 22 NorthWestern Corporation believes it advisable
- 23 for rating agency purposes to move the assets."
- Do you see that? 24
- 25 A. Yes, I do.

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Page 81

- 1 acquire assets. It's my recollection that we 2 then had to seek approval to be in that holding
- 3 company structure. And as I testified earlier,
 - it was our belief that that structure was not
- 5 compatible with NorthWestern's business plan. 6
- And so we had requested authority to go ahead and close on that basis but then transition to
- 7 8 a flat structure so that we would not be forced 9 to become a registered holding company.
 - Q. Now, was there any requirement that this occur at or around November of 2002?
 - A. It's my recollection that we had a year or so. But I don't have a specific recollection.
- 14 Q. Now, at the time that you received permission 15 to do this from the Montana Public Service 16 Commission, was the Montana Public Service 17 Commission provided with updated financial
- 18 reporting concerning the advances to Expanets? 19 A. It's my recollection that the approval from the
- 20 Montana Public Service Commission was given as 21 part of the original approval of the
- 22 transaction which was in, I believe, January of
- 23 24
 - Q. And after that initial approval was sought and obtained, was updated financial information

- Q. Why was it advisable for rating agency purposes 2 to move the assets?
- 3 A. I don't recall.
- 4 Q. Was there any discussion of that with the 5 board?
- 6 A. I don't recall.
- 7 Q. As you sit here today and review the resolution
- 8 that was presented to the board, is it your
- 9 understanding that this is the rationale that
- 10 the board used in approving the going-flat 11
 - transaction?
- 12 A. No. My recollection is that in the very late
- stages of the acquisition process, Montana 13
- Power or Touch America made a change in the 14
- structure of their own entity and dropped all 15
- 16 of their utility assets into an LLC, a limited
- liability company. It changed our acquisition 17
- from that of assets to the interest in this 18
- LLC, so the transaction changed in the last 20 days, month or so, I can't recall the exact
- 21 timing of that.

- 22 That resulted in us, after
- 23 consummating the acquisition, being in a
- holding company structure which was not the 24
- 25 original plan. The original plan was to

- concerning the liquidity of NorthWestern provided to Montana Public Service Commission?
- A. I don't recall.
- Q. There were a series of board meetings in September of 2002, correct?
- A. I believe so. 6
- Q. And those series of board meetings concerned the difficulties that NorthWestern was having 9 in raising additional capital, correct?
 - A. I would have to look at the agendas to see all the items that were discussed. Financing would typically be something that the board discussed at every meeting.
 - Q. In September of 2002, did anyone update the Montana Public Service Commission about the issues that NorthWestern was facing concerning liquidity?
- 18 A. I don't recall.
- 19 Q. Did anyone update the Montana Public Service 20 Commission about the risks that would be posed 21 to the utility company assets if they were
- 22 owned directly by NorthWestern?
- 23 MR. PIZZURRO: Objection.
- THE WITNESS: I don't recall. 24
- 25
 - BY MS. STEINGART:

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Page 82 increasing? Q. Now, when you presented this resolution to the board of directors concerning the going-flat 2 A. I don't recall. 2 Q. And was it also your understanding that these 3 transaction, was there any financial analysis predictions of Expanets' ability to repay were presented with respect to the assets and 4 5 5 also becoming gloomier? liabilities being transferred in connection 6 A. I see that the forecast as indicated here is 6 with the going-flat transaction? 7 A. I don't recall. changing. It is still prospective. 7 8 Q. Was the board of directors informed about the Q. Now, at some point in 2002 you learned that 8 9 Expanets would not repay any of the monies that 9 value of the assets and the value of the 10 were advanced to it during 2002, correct? 10 liabilities being transferred in connection A. I believe late in the year that become more with the going-flat transaction? 11 11 A. I don't recall. 12 clear, yes. 12 13 Q. Did anyone, after receiving the MFIR for July, 13 Q. Was there any discussion about whether 14 NorthWestern could pay the liabilities being 14 either during the operational meetings or any 15 other meetings, discuss the connection between 15 assumed from the Montana Power Company in 16 Expanets' continued cash flow problems, its 16 connection with the going-flat transaction? 17 borrowings and the Expert system? 17 A. I don't remember any such discussions. A. I don't recall. 18 Q. So at the time the board approved the 18 going-flat transaction, the board talked about 19 Q. Did anyone discuss at any of these operational 19 20 meetings that you attended the increasing the advisability for rating agency purposes of 20 transferring the assets but did not discuss 21 liquidity pressures that Expanets was creating 21 22 for NorthWestern? 22 NorthWestern's ability to make payment on A. I did not attend the -- what I understand to be 23 23 Montana Power Company liabilities, correct? MR. BRENNER: Object to the form. 24 the operating meetings which were the 24 25 MR. PIZZURRO: Objection. 25 subsidiary specific meetings. The meetings to

	Page 83		Page 85
1	THE WITNESS: I don't recall.	1	discuss these MFIRs, I did participate in. And
2	(Deposition Exhibit Number 16 marked	2	I believe that it's my recollection that
3	for identification.)	3	somewhere in this report is a liquidity report
4	BY MS. STEINGART:	4	that's on NOR 362079, I believe.
5	Q. Sir, do you recognize this to be the	5	And so that information, I believe,
6	NorthWestern MFIR for July 2002?	6	was a standard portion of these reports.
7	A. (Reviews document.) It appears to be that,	7	Q. Now, is the number there that's listed for
8	yes.	8	Montana First Megawatts a cash availability or
9	Q. And you received this in the course of your	9	a cash need?
10	employment at NorthWestern?	10	A. I don't know where you are on this report.
11	A. I would assume that I did.	11	Q. I'm looking at the page that you referenced and
12	Q. I'd like to direct your attention to page 9	12	the line concerning Montana First Megawatts.
13	of 14 or NOR 362075.	13	MR. BRENNER: Under the heading
14	A. (Reviews document.)	14	Potential Cash
15	Q. And I'll ask you to look at the paragraph at	15	THE WITNESS: Oh, I see it now. I see
16	the bottom of the page that begins with "Cash	16	it now.
17	collections"	17	BY MS. STEINGART:
18	A. All right.	18	Q. Yes. So was the company going to have some
19	Q. And was it your understanding at the end of	19	payment obligation with respect to MFM?
20	July 2002 that 100 percent of the customers	20	A. It appears to be unclear at this point if I
21	would not receive accurate bills until October?	21	read the footnote.
22	A. I see that's what's indicated here in the	22	Q. Now, during 2002 NorthWestern was not able to
23	report.	23	sell MFM, was it?
24	Q. Was it your understanding that the incremental	24	A. I don't recall when the actual assets were
25	borrowings had or were had and were	25	sold.

	Page 86		Page 88
1	Q. There is future cash needs that are noted for	ı	to pay part of that down, correct?
2	Expanets.	2	 A. It was extended and renegotiated.
3	Do you see that?	3	Q. And how much did that cost? How much did it
4	A. Yes.	4	cost to extend it and renegotiate it?
5	Q. Expancts working capital, I think it's	5	A. In terms of expenses of lawyers to do it?
6	25 million?	6	Q. Or to redo the facility, in fees and expenses.
7	A. Yes.	7	A. I don't recall any fee being charged by them to
8	Q. Did NorthWestern advance an additional	8	do it at all.
9	25 million to Expanets?	9	Q. And was that part of an overall negotiation
10	A. I don't recall the I do recall that the	10	with AVAYA?
11	AVAYA credit agreement was restructured, and it	11	A. There were ongoing negotiations with them over
12	ultimately resolution of the relationship	12	various matters, yes.
13	with AVAYA was negotiated. I do not recall	13	Q. And was any other new lender other than AVAYA
14	whether this specific advance was made or not.	14	willing to provide any money to Expanets?
15	Q. Now, it says "Funds availability."	15	A. Not that I recall.
16	Do you see that?	16	Q. Was AVAYA willing to provide enough so that
17	A. Yes.	17	Expanets could repay NorthWestern \$80 million?
18	Q. And facilities?	18	A. I don't recall. I don't believe so.
19	A. Yes.	19	Q. And AVAYA wasn't even asked to do that, were they?
20	Q. And it says "Expanets." And is that 80 million?	20	A. Not that I'm aware.
21		21	Q. They were just asked to roll over the amount
22	A. It appears to be, yes. Q. And did NorthWestern ever receive that	22	
23 24	\$80 million?	24	that was outstanding at that time, is that correct?
25	A. I don't know.	25	A. I believe that's correct.
	Page 87		Page 89
1	Q. And then do you know what that number is based	1	Q. Are you aware of whether additional new money
2	on?	2	was sought for Expanels during August and
3	A. No, I don't.	3	September?
4	Q. Now, the chart that we were looking at before	4	A. I generally recall that Expanets was looking to
5	on page 9 talks about there being \$160 million	5	obtain financing to replace the AVAYA facility
6	in borrowings by Expanets from NorthWestern.	6	which had a maturity date.
7	Do you see that?	7	Q. Were they looking to obtain any financing to
8	A. (Reviews document.) That appears to be a forecasted number.	8	repay NorthWestern?
9 10	Q. Did that number get even higher than that?	10	A. I don't remember.
10	A. I don't know.	11	(Deposition Exhibit Number 17 marked for identification.)
12	Q. Did anyone discuss in connection with this MFIR	12	BY MS. STEINGART:
13	and the liquidity section that you've	13	Q. We'll do this document then we'll break for
14	referenced us to, did anyone ask where Expancts	13	lunch.
15	was getting the 80 million?	15	MS. STEINGART: You have a call, don't
16	A. I don't recall.	16	you?
17	Q. Do you know of any lender at the end of	17	MR. BRENNER: I'm flexible so we can
18	July 2002 or August 2002 who was willing to	18	break whenever you want to.
19	lend Expanets any money whatsoever?	19	BY MS. STEINGART:
20	A. AVAYA.	20	Q. Have you seen Jacobsen 17 before?
21	Q. Did AVAYA lend the money?	21	A. (Reviews document.) I believe I have.
22	A. AVAYA had an existing credit agreement which	22	Q. And what do you understand this to be?
23	stayed outstanding.	23	A. It appears to be NorthWestern's response to SEC
24	O Other than the AVAVA existing agreement and	24	comments in connection with the S.A.

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comments in connection with the S-4

registration statement that was filed.

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Q. Other than the AVAYA existing agreement -- and

this liquidity analysis shows there is a need

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- O. And D is the sale leaseback of assets, what's
- 2 that?
- 3 A. I'm not sure.
- Q. Did the board specify whether one or two or all
- 5 of these items were necessary.
- 6 A. I don't recall that.
- 7 Q. Were management directed to pursue all of them?
- 8 A. It appears that the instruction was to continue
- 9 to explore them.
- 10 Q. Now, let's look at cost savings. Were steps taken to sell the plane? 11
- A. I don't recall. 12
- 13 Q. Was there more than one plane?
- 14 A. I believe there were two.
- 15 Q. So one was being kept and one was being sold?
- 16 A. I don't know. One was a jet and one was a prop 17
- 18 Q. Were steps taken to reduce corporate events and
- 19 contributions?
- 20 A. I don't know.
- 21 Q. Were steps taken to reduce corporate personnel?
- 22 A. I don't recall.
- 23 Q. Were senior management compensation plans
- reduced? 24
- 25 A. I don't recall.

- developed with respect to Expanets?
- A. I don't have a specific recollection. I
- believe it was a pretty open-ended assignment to consider all available opportunities from sale to partnership to continued investment.

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Q. Are you aware -- strike that.

During the years that you were at NorthWestern, had any directives such as this (indicating) been imposed by the board on

management?

A. Not in writing. Many times instructions were given, but not in writing in this type of

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- 14 Q. Why do you think this was done in writing in 15 this kind of presentation?
- 16 A. I don't know.
- Q. Do you think Mr. Drook and the board had 17 18 concerns about the stability of NorthWestern?
- 19 A. I don't know.
- 20 Q. Do you think Mr. Drook and the board had 21
 - concerns about the options of NorthWestern going forward?
- 23 A. I don't know.
- Q. In this period immediately before the closing 24
- of the going-flat transaction, were these

- Q. And do you recall what other items were
- 2 identified in the board materials on the 5th
 - and the 6th?
- 4 A. No, I do not.
- 5 Q. Did you consider nothing as sacred?
- 6 A. Is that a trick question?
- Q. Well --7

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- 8 A. I see that Mr. Drook has used that term, "I
- 9 hold many things sacred."
- Q. That's right. So did you or other members of 10
- management add items, cost-saving items to the 11
- list pursuing the directive that, quote, 12
- Nothing is sacred, close quote? 13
- .14 A. I don't recall.
- 15 Q. Is it fair to say that Mr. Drook had a sense of
- 16 urgency about these measures?
- 17 A. That would seem to be indicated by the
- 18 document.
- 19 Q. Number 8 talks about Expanets. And
- 20 prepare -- says "Prepare an evaluation of
- 21 strategic alternatives involving Expanets no
- 22 later than the next board meeting."
 - Do you see that?
- 23 24 A. Yes, I do.
- 25 Q. Do you recall what strategic alternatives were

- Page 145 liquidity concerns and the urgency to raise
- capital disclosed to the Montana Public Service 2
 - Commission?
- A. I don't know.
 - Q. Did the Montana Public Service Commission know
 - that the assets of the Montana utility would be
 - used to raise capital to benefit the
 - non-utility assets?
 - MR. KALECZYC: Objection.
- 10 THE WITNESS: I don't know. They knew
- 11 that the acquisition debt was maturing
- 12 because they had seen that debt when it was
- 13 originally put in place and were familiar
- with the maturity dates. I don't know 1
- 14 15
 - don't know if they knew at this particular
- 16 time
- BY MS. STEINGART: 17
- 18 Q. And part of the cash flow needs of NorthWestern
- 19 at this particular time was not only because of
- 20 the acquisition debt but was because of the
- 21 hundreds of millions of dollars being spent on
- 22 the non-utility assets, correct?
- 23 A. I'm not sure of that statement. The primary
- 24 focus was the maturity of the debt. At this
 - time of year you are moving into the most

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sizable season for an energy company. And actually cash flows are higher during this and the next several months than they are at any other time during the year. So a significant amount of cash was being generated from a cash flow standpoint.

So I believe the real target was the fact that there was maturing debt obligations.

O. There was a cash flow issue because there was \$190 million advanced to Expancts, correct?

MR. PIZZURRO: Objection.

THE WITNESS: That cash had already been advanced prior to moving into this seasonal area which would be the highest cash flow period of the company.

BY MS. STEINGART:

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- 17 Q. During the highest cash flow period of the company, Mr. Drook told you that nothing was 18 19 sacred, didn't he?
- A. He has indicated that in this letter. 20
- Q. So he had concerns about liquidity in addition 21

22 to cash flow, didn't he? 23

MR. PIZZURRO: Objection. THE WITNESS: I'm not sure that

follows directly from this so much as it's

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- modeling of the NorthWestern enterprise that the creditors would look at.
 - Q. But the lender who was providing this financing was going to be senior to the indebtedness that was being transferred with the assets from Montana Power, correct?
 - I believe that's correct.
 - Q. And the assets of Montana Power were going to be used to secure that indebtedness, correct?
 - A. Together with other assets.
- Q. Together with other assets.

So by the time that this lender was paid, there wouldn't be much for other indebtedness, would there be?

MR. PIZZURRO: Objection.

THE WITNESS: You can't tell that, there could be plenty.

BY MS. STEINGART:

- 19 Q. But there wasn't, was there?
 - A. I believe that's not true. I don't know. I think that most of these - I don't know what the ultimate payout or return was for creditors, and I believe your client, the issue

23 24

is still open.

Q. Right. And so as far as you know the QUIPS

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an instruction to be very clinical and 2 objective in the assignment.

BY MS. STEINGART: 4

- Q. What impact did the advance of \$190 million to Expanets have on NorthWestern's financial situation on November 15, 2002?
- 7 A. That money had already been advanced and so the 8 most telling impact was the interest cost that 9 NorthWestern had to the extent that any funds
- 10 advanced came from credit arrangements. I
- 11 believe some of it came from cash flow and that 12 wouldn't have an interest component.
- 13 Q. And on November 15, 2002 what was the prospect 14 that Expanets was going to repay the
- 15 \$190 million?
- 16 A. I don't know.
- 17 Q. As NorthWestern was adding indebtedness at the 18 level of NorthWestern, what assessment was done
- 19 of the cash flow available to pay for not only
- 20 the new indebtedness but the liabilities being
- 21 assumed from the going-flat?
- 22 A. Well, in every financing, the overall
 - obligations of NorthWestern were considered by
- 24 the lenders, sometimes there would be covenants
- 25 addressing those. So it was part of the

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- weren't repaid, were they? A. I don't know.
- Q. And if not for the going-flat, those assets would have stayed at Montana Power Company, correct?

MR. KALECZYC: Objection.

THE WITNESS: There is no guarantee in how those assets would have been treated because had NorthWestern not done it at the going-flat transaction, it might have put additional debt at that subsidiary level and issued secured bonds on the Montana assets. And then did separate secured bonds on Nebraska and South Dakota, didn't have to do it all at one level, you could do it at each of the individual levels, more complex, more work, same result.

BY MS. STEINGART:

- 19 Q. But that's not what happened?
 - A. No, that's not what happened.
- 21 Q. Now, was there any discussion of getting a 22 fairness opinion with respect to the going-flat
 - transaction?
 - A. Not that I recall.
 - Q. Was there any assessment done of the assets

Page 150 received and the liabilities assumed? Q. Did it close immediately before this? A. I don't know. 2 A. Not that I recall. 3 Q. Was there a valuation performed in order to 3 Q. Did anyone ask why this information was 4 obtain financing by NorthWestern? Was a provided at a point in time that it could not valuation done of the assets of the Montana 5 5 be taken into account in connection with the 6 Power Company that NorthWestern used to obtain 6 going-flat transaction? 7 financing? 7 A. I think it was provided by Expanets. They 8 A. If the question is in connection with the 8 seemed to have made some determination after 9 continuing to review their numbers and it was a 9 financing that was done in February of 2003, 10 10 there was a review by the creditors of the complete surprise. 11 assets, the answer to that would be yes. 11 Q. It was a complete surprise to Expanets? 12 (Deposition Exhibit Number 23 marked 12 A. To NorthWestern -- to me. 13 for identification.) 13 Q. What explanation did you receive from those you BY MS. STEINGART: 14 asked at Expanets about why this came on 14 15 15 Q. After the 11/15 directive, there was additional November 21st? 16 information that Expanets was not going to meet 16 A. Again, we instituted -- I instituted a process 17 17 its lowered earnings expectations, correct? to advise the audit committee and the audit 18 18 committee had, I believe, Rick Fresia and 19 19 Q. So the news that was given to the board in the John Charters participate in preparation of

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committee.

October 30th memo we just looked at was updated

Q. So we had the October 30th earnings memo. We

had the -- then you had meetings with respect

on November 21st, correct?

A. Sometime in late November, yes.

to the third quarter 10-Q, correct?

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closed.

materials and answer questions to try to

of their explanation is embodied in this

(indicating) e-mail, but I believe there was

additional information prepared for the audit

explain what was happening. And I believe some

Page 151 A. Yes. Q. And also during that period of time you had the directive from the board that money needed to be raised and nothing was sacred, correct? Q. Then you received the 11/21 memo from Kipp Orme, right? A. (Reviews document.) Yes. Q. At this point did you or anyone else ask Kipp Onne about why these facts should be communicated days after the third quarter 10-Q was filed? A. Yes. Q. Who did you ask about that? A. I asked Kipp about starting a process to immediately advise our audit committee to examine and had the audit committee begin to look into the issues and ask questions as well as it seemed incredibly surprising that we

could have an information delta or difference

of this sort so soon after we had filed a 10-Q.

Q. And how long did you receive this information

A. I don't know when the going-flat transaction

after the going-flat transaction?

Q. Did anyone suggest in words or substance that 2 the process was being manipulated? 3 A. I don't recall that. 4 Q. Did the board or others at NorthWestern 5 determine that they had been misled? б A. At the time I did not have that understanding. 7 Q. Given the amount and the consistency of the bad 8 news that came from Expanets during 2002, could 9 people say on a basic level that they were 10 really surprised about this? MR. PIZZURRO: Objection. 11 BY MS. STEINGART: 12 13 Q. Well -- I mean, could --A. I believe that, at least myself, I believe that 14 15 I was very surprised at this answer and was 16 beginning to have questions about the competence of the people at Expanets. I can't 17 18 testify as to Kipp Orme, Dick Hylland's, other 19 people's view on whether they were surprised or 20 not. 21 Q. Do people think that it was just a coincidence 22 that the bad news from Expancts emerged after 23 the close of the equity offering, the 24 \$720 million bond registration and the

going-flat transaction?

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Page 154

MR. PIZZURRO: Objection.

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THE WITNESS: That's a broad question with several aspects to it. The bond registration, that money was already out and it was just merely an exchange. So that financing had been already done and it was merely an exchange of one instrument for another. So that wasn't new money that came as a result of that transaction. This happened well after the equity offering, a couple of months, I guess, and there was never any discussion of manipulation, it was a complete surprise on my part.

BY MS. STEINGART:

- Q. It wasn't a couple of months after the equity offering, it was right on the heels of the equity offering, wasn't it?
- 17 A. This was late November and the equity offering 18 was the first couple days of October, so that's 19 20 closer to two months rather than right on the 21
- 22 Q. In connection with the equity offering, didn't NorthWestern make the representation in the 23 underwriting agreement that the rating would 24 not be lowered during -- prior to the offering, 25

- Page 156
 - Expanets in relation to these other capital events that I've just listed?
 - A. It's my recollection that the board -- as I was very surprised by this, and I believe at some point there was a discussion of was there potential liability with respect to the equity offering.
- Q. But no one considered what the potential exposure would be with respect to going flat, correct?
- 11 A. I don't recall.
- 12 Q. How did the 11/21 memo impact the activities that you were undertaking in connection with 13 14 the 11/15 board directive, if at all?
 - A. I'm not sure -- I mean, we continued to -- I believe that the management team continued to work on those instructions. The receipt of this information initiated another and separate process by the audit committee to try to understand what was behind this new information.

(Deposition Exhibit Number 24 marked for identification.)

Page 157

- BY MS. STEINGART:
- Q. I'd like to show you what we've marked as

Page 155

correct?

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- A. (No response.)
- 3 Q. We looked at that together, do you recall? 4 A. That is not what it said. It said that the 5 rating -- maintenance of the rating was a
- 6 condition of the financing. NorthWestern did 7 not make a representation that the rating
- wouldn't be changed. Those are different 8 9 things.
- 10 Q. So if the rating changed prior to the equity offering then the underwriter could have walked 11 12 away, correct?
- A. They would have that election, they may or may 13 14 not have walked away.
- 15 O. So to the extent NorthWestern wanted to close 16 on the equity offering, it was important for 17 the rating not to change, correct?
- 18 A. That's one factor, yes.
- Q. Do you think Mr. Hylland knew that? 19
- 20 A. Knew what?
- 21 Q. That it was important for the rating not to 22 change in order to close the equity offering?
- 23 A. I don't know.
- 24 O. Did the board, to your knowledge, discuss the 25
 - substance of the timing of the disclosures by

- Jacobsen 24,
- 2 A. (Reviews document.) All right.
- 3 Q. Did you see this memo written by Mr. Lewis and 4 Mr. Hylland to the board of directors on or 5 around December 7, 2002?
 - A. I don't have a specific recollection. I believe that I saw it at that time.
- 8 Q. And you were participating in trying to obtain 9 financing during that time, weren't you?
- 10 A. I participated in meetings, yes.
- O. Who was taking the lead on getting the facility 12 from Credit Suisse First Boston?
- 13 A. Economics of those kinds of transactions would 14 generally be discussions amongst Dick Hylland 15 and Kipp Orme from the finance side. And then 16 I would have the lead in executing the
- 17 transaction from the legal documentation side
- 18 and all of the many steps that would be required, in particular, for a secured
- 19 20 facility.
- 21 Q. Do you know what Mr. Hylland and Mr. Lewis 22 meant when they say here that "Two additional
- 23 factors over this timeframe have now also come
- 24 to light that greatly impact the urgency of
- 25 executing an FMB or other secured transaction"?

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Do you see that?

A. Yes, I do.

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- Q. How do these factors impact the urgency?
- A. Well, I believe we had looked previously at the new information from Expanets and so the board was concerned about what the real situation was at Expanets and was surprised by that revelation of that information. And around this time we're still in the process of 10 investigating that, so it was an unknown.

In number 2, it seems to refer to a covenant, but I can't recall the specifics.

- 13 Q. So to the extent that the existing debt would have had covenant defaults, getting new debt 14 15 which didn't have those defaults would be important, correct? 16
- 17 A. I believe the existing debt had the ability to 18 be rolled over if you were in compliance with certain covenants. And so if you did not 19 comply -- were not in compliance with a 20 21 particular covenant, you would not have the election to roll, you would need the consent of 22
- 23 the lender or have to get alternate financing. Q. And typically needing to restate your 24
- 25 financials would be a covenant default,

Page 160

- O. Now, if there were covenant defaults, would it cause an acceleration of the debt?
- A. It could. Typically lenders work with a company, they don't want to default either.
- Q. Now, at that point, there's knowledge, was there not, that there were serious finance accounting issues at Expanets?
- 7 A. I believe as I testified that process was 9 undergoing at this point. The audit committee 10 was beginning to look into that and asking questions and demanding answers from the 11
 - Expanets management team.
- 13 Q. And there was the expectation at that point 14 that financials would have to be restated, 15 wasn't there?
- 16 A. I don't believe that that decision had been made yet. 17
- Q. Under consideration at that point though, 18 19 wasn't it?
- A. I don't recall. 20
- 21 Q. Were there disclosure recommendations that were
- 22 talked about in connection with this memo that 23
- you recall?
- 24 A. I don't have a recollection in connection with this memorandum. I do recall that my advice to

Page 159

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- wouldn't it?
- 2 A. I don't know.
- 3 Q. In your experience, isn't there a covenant 4 usually that the financials that you publicly 5 file are not misleading or --
- 6 A. Yes.

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7 Q. -- accurate?

> Do you recall -- there is a reference further down on the page to -- highlighting to -- an agenda that highlighted NorthWestern's liquidity requirements. "These alternatives will be reviewed with the board."

> > Do you see that?

- 14 A. Yes, I do.
 - Q. In connection with the agenda -- the attached agenda also highlighting NorthWestern's liquidity requirements, what were the liquidity
- 18 requirements at that time, if you recall?
- 19 A. I don't recall. It might just primarily be 20 talking about the maturity date.
- 21 Q. Well, whether the maturity would, what, be
- 22 accelerated by covenant default?
- 23 A. No, I believe the discussions were about 24 rolling that over or refinancing that at its
- 25 scheduled maturity date.

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- 1 the audit committee was that once we had this
- 2 information from Expanets, the audit committee 3 should undertake a process to ask questions,
 - determine for itself what the situation was.
- 5 And then based on that information, make any
- б corrective disclosures required. And I believe 7 a new press release was issued sometime within
 - a couple of days of this date, is my
 - recollection.
- 10 Q. Did you participate in obtaining a valuation 11 report for Credit Suisse First Boston to assist 12 in the financing referred to in the
- 13 December 7th memo?
- 14 A. I'm not sure what you mean by "evaluation report." 15
- MR. BRENNER: Did you say evaluation 16 17 or valuation?
 - MS. STEINGART: A valuation of...
- 19 (Deposition Exhibit Number 25 marked 20 for identification.) 21
 - BY MS. STEINGART:
- Q. Okay. We brought this, 25, it's a cover memo 22 23 with a valuation report -- an appraisal.
- 24 Not evaluation. An appraisal. 25
 - Did you participate in arranging for

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Page	162

- an appraisal for CSFB in connection with the 2 financing that was being discussed with CSFB in
- 3 December?

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- A. (Reviews document.) No. Kipp Orme would have 4 5 been the interface with this bearing point firm
 - or Mike Hanson.
- 7 Q. Do you recall being provided a copy of the 8 final appraisal?
- 9 A. I don't recall.
- 10 Q. If you look at the e-mail on the cover, you see that it was provided to you? 11
- 12 A. Yes, I do.
- 13 Q. Did you understand that the appraisal
- 14 determined -- it is called a valuation report,
- but the appraisal determined that as of 15
- 16 December 31, 2002 that the assets of the
- Montana Power Company were valued at 17
- 18 \$1.5 billion?
- 19 A. I don't have a recollection of that. I see
- 20 that on page 3 as, one, I believe they use
- 21 typically several different methods of
- 22 valuation. So I don't know if that's an
- 23 average or if that's one of several that they
- 24 chose. I don't know.
- 25 Q. Was that the valuation report that was provided

- Page 164
- ì Q. So it's not your recollection that it closed in or around the middle of November of 2002? 2
- 3 A. It's my recollection it closed sometime in 4
 - October or November, but I don't have a date.
 - Q. So this valuation, as far as your recollection goes, was done shortly after the closing of the going-flat?
 - A. That I do not know. Let me see the date of this.
 - O. It says "As of 12/31/2002."
- A. I see that. But the e-mail is January 30th and 11 oftentimes appraisals are as of a date but the 12
- work is conducted well after that date but 13
- delivered with a reference date. So the fact 14
- 15 that it's December 31st doesn't mean it was
- 16 done as of that date. And in fact, it could
- 17 have been finished sometime in January and then
- 19 Q. But it values the assets at an as-of date, 20 correct?
- 21 A. That's correct.
- Q. So what the report says is as of the end of 22
- 23 2002 this was the value of the asset, correct?
- A. That's correct. That was different than the 24 25 question then when it was prepared.
- Page 163
- 1 by the company to CSFB?
- 2 A. I don't know. I assume it was. 3
 - Q. If you look at the last page, 56.
- 4 A. (Reviews document.)
- 5 Q. Do you see that it says "Conclusion of fair value"? 6
- 7 A. Yes, I do.

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- 8 Q. Now, did you understand the amount of
 - liabilities that were assumed by NorthWestern
- 10 in connection with the going-flat transaction?
- 11 A. I don't understand the question. Did 1 12 understand the amount of the liabilities?
- 13 Q. Did you have an understanding of the amount of
- 14 the liabilities assumed by NorthWestern in connection with the going-flat transaction?
- 15 16 A. Originally?
- 17 Q. In November of 2002.
- A. Oh, no, I don't have a recollection. 18
- 19 Q. Now, this valuation as of 12/30/2002 was
- 20 several weeks after the going-flat transaction, 21
- correct?
- 22 MR. BRENNER: He's already said
- 23 several times he doesn't remember when it
- 24 closed.
- 25 BY MS. STEINGART:

- Page 165
- Q. As general counsel of NorthWestern, did you do 2 an assessment of the value of the assets being
 - transferred and the liabilities assumed by
- 3 NorthWestern in connection with the going-flat 4
 - transaction?
- 5 6 A. I did not.
- 7 Q. Was any determination made about whether there
- 8 was a disparity in value with respect to the
 - assets transferred and the liabilities assumed?
- 10 A. I don't recall.

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- Q. Did anyone ask for such an assessment to be made?
- 12 A. I don't recall. 13
- 14 Q. Did anyone on behalf of Montana Power indicate
- 15 that in order to protect the creditors of
- 16 Montana Power, that an assessment of the assets transferred and liabilities assumed should be 17
- 18 made?
- 19 MR. KALECZYC: Objection.
- 20 THE WITNESS: By Montana Power, do you 21 mean the trust or the QUIP structure,
- 22 because Montana Power was no longer around?
- 23 BY MS. STEINGART:
- 24 Q. NorthWestern, it had a different name at the
- 25 time of the going-flat transaction, correct?

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Page 166 A. Right. Q. It was called NorthWestern Energy, I think. I don't remember. Can we agree that when we talk about the Montana Power Company we are talking 5 about the company that was acquired in February 6 of 2002? 7 A. All right. O. And whose assets were transferred in connection 8 with the going-flat transaction? 9 10 11

Q. So at the time of that transaction, did anyone who was an officer or director of the Montana Power Company or its successor raise issues 14 with respect to the value of the assets being transferred and the liabilities being assumed? MR. KALECZYC: Objection. 16

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MR. PIZZURRO: I'm going to make an objection. I think the record is really getting muddy as to what entities we are talking about. I know they have similar names, but my best recollection is Montana Power Company was one of the entities that was on -- sold the unit interests in

Montana Power, LLC which was acquired by 24 25 NorthWestern in that transaction, closed in

based on what our understanding was of the structure of part of NorthWest before the acquisition of Montana Power, after the acquisition of Montana Power which would be page 2, and page 3 is after the going-flat.

Now, I guess my question is: Looking at page 2, is it your understanding that the assets of the Montana Power Company were held by or held in the form of NorthWestern Energy Montana after the acquisition of the Montana Power Company?

12 A. Immediately -- again, I'm not familiar with 13 this chart.

14 O. Uh-huh.

15 A. I see that it shows South Dakota and Nebraska 16 operations down a couple of tiers and, in fact, 17 those were an unincorporated division of the 18 parent.

Q. 1 see, okay. 19

A. So right away there is a disconnect there. 20 21 But I can testify that immediately following the acquisition, NorthWestern 22 23 Corporation acquired all of the outstanding 24 ownership interests of a limited liability 25 company and the assets of the limited liability

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February of 2002 which then was renamed, if 1 2 I can recall correctly, NorthWestern 3 Energy, LLC subsequently was renamed Clark Fork and Blackfoot. 4 5 BY MS. STEINGART: Q. And at the time of the going-flat transaction, 6 the successor to the Montana Power Company was 7 8 NorthWestern Energy, LLC? 9 MR. KALECZYC: Objection. 10 MR. PIZZURRO: I'm going to object and 11 I'm not going to testify, but that's not my 12 understanding. MR. KALECZYC: It's successor is vague 13 14 and ambiguous. 15 MS. STEINGART: Montana Power, LLC?

Let's see if we can help.

(Off the record.)

(Deposition Exhibit Number 26 marked for identification.)

20 BY MS. STEINGART:

O. Let's see if we can be clearer. 21

22 A. (Reviews document.)

23 Q. Now, I guess the question, you know, there are 24 three org charts here that are not NorthWestern

documents, okay, that we have put together

Page 169

1 company with the utility operations of the Montana Power Company. 2

3 Q. Were they placed in a subsidiary of NorthWestern Energy? 4

A. By virtue of acquiring all of the limited 5 6 liability company interests, you in effect had 7 the subsidiary.

Q. At the time of the going-flat transaction or thereafter when this appraisal was prepared, the appraisal was of certain underlying assets acquired from Montana Power, is that correct?

12 A. I believe so.

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13 Q. And these were the assets that were transferred 14 to NorthWestern in connection with the 15 going-flat transaction, correct?

16 A. I believe that's correct. 17

Q. Okay. At the time of the going-flat transaction, did any of the officers or directors of the entity that held the Montana Power assets question, to your knowledge, the

21 disparity in value of the assets transferred

22 and the liabilities assumed by NorthWestern in 23 the going-flat?

MR. PIZZURRO: Objection. 24 25

MR. KALECZYC: Objection.

	Page 170		Page 172
1	THE WITNESS: Several aspects of that	1	BY MS. STEINGART:
2	question I'm not commenting on any	2	Q. Now, were you involved in the restatement of
3	disparity or lack thereof, I don't know.	3	the NorthWestern financials for Q-1, Q-2 and
4	BY MS. STEINGART:	4	Q-3 that took place in 2003?
5	O. Okay.	5	A. Yes.
6	A. The entity was a wholly owned limited liability	6	Q. And these were restatements of the Q-1, Q-2,
7	company, a single member LLC, there is not a	7	Q-3 for 2002?
8	board of directors. There is a managing	8	A. Correct.
9	member, I believe that that was NorthWestern	9	Q. That were done in 2003?
10	corporation although I don't specifically	10	A. Yes, in connection with filing the 10-K.
11	recall. So there was not a body, a board that	11	Q. And at that time were you still chair of the
12	was part of that entity.	12	disclosure committee?
13	Q. Did anyone so no one on behalf of either the	13	A. 1 believe so.
14	creditors or shareholders of any entity that	14	Q. At what point did you leave NorthWestern?
15	had an interest in those assets questioned the	15	A. I believe I left in or around December of 2004.
16	legitimacy of the going-flat transaction?	16	Q. What were the circumstances of your separation
17	MR. PIZZURRO: Objection.	17	from NorthWestern?
18	MR. KALECZYC: Objection.	18	A. In connection with the filing of the bankruptcy
19	THE WITNESS: The only shareholder	19	proceedings, I and other executives were
20	with an equity interest was NorthWestern.	20	retained in connection with that process and
21	I don't know what creditors undertook in	21	provided incentives to assist NorthWestern in
22	terms of the process.	22	exiting that process and stayed on through the
23	BY MS. STEINGART:	23	exiting of the bankruptcy. And then following
24	Q. Now, were there in connection with the	24	that closing of that proceeding then left
25	going-flat transactions documents signed by the	25	NorthWestern.
			•
]	Dago 171		P 172
1	Page 171		Page 173
1	entity that held those assets, the Montana	1	Q. What did you do to prepare for today's
2	entity that held those assets, the Montana Power Company assets?	2	Q. What did you do to prepare for today's deposition?
2	entity that held those assets, the Montana Power Company assets? A. I believe so.	2 3	Q. What did you do to prepare for today's deposition? A. 1 met with counsel last night.
2 3 4	entity that held those assets, the Montana Power Company assets? A. I believe so. Q. And who had the authority to sign those	2 3 4	Q. What did you do to prepare for today's deposition?A. I met with counsel last night.Q. Okay. Did you meet with or talk with anyone on
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- A. Yes.
- O. In your capacity as general counsel, did you 2 participate in -- on behalf of NorthWestern in 3 4 that investigation?
- 5 A. Yes.
- O. What was the status of that investigation at 6 7 the time that you left NorthWestern?
- 8 A. It had not concluded.
- Q. Have you had an opportunity to review the 9 10 actual cease and desist order that was entered?

A. I have. 11

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(Deposition Exhibit Number 27 marked for identification.)

BY MS. STEINGART: 14

- Q. I'd like to show you what we've marked as 15 Jacobsen 27 and ask you if you recognize this 16 17 to be the Order instituting cease and desist 18 proceedings, making findings and imposing a cease and desist order in connection with the 19 SEC's investigation of NorthWestern? 20
- 21 A. (Reviews document.) Yes.
- 22 Q. Now, having participated in the restatement of
- 23 the 2002 financials and in the preparation of
- the year-end 2002 10-K, is it your 24
- 25 understanding that during the first three

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- second quarter 10-Os, I believe. And in those restatements headed the disclosure that we
- looked at in the comment letter.
- Q. So at the initial time that you restated the 10-Os, there were no additional disclosures about the functionality of Expert, correct?
- A. Correct.
- Q. So in the restatement of the 10-Q in 2003 for 8 9 the first quarter, there was a -- an adjustment 10 with respect to functionality of Expert,
- 11 correct?
- A. I don't know -- by "adjustment," do you mean a 12 13 financial adjustment, or do you mean additional 14 disclosure text?
- 15 O. It was additional disclosure text.
- 16 A. I don't recall.
- 17 Q. Is it your understanding that the text was
- changed to indicate that during the first 18
- 19 quarter of 2002, that Expert was not fully 20
 - operational?
- 21 A. I don't recall.
- Q. As you sit here today, though, you know that 22
- 23 that's the case, don't you? That Expert -- you 24
 - know aside from the disclosure, you know that
- 25 it was the case that during the first quarter

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- quarters of 2002 NorthWestern filed quarterly and current reports with the Commission that
- 3 materially misstated NorthWestern's financial
- position at that time?
- 5 A. That's clearly the finding of the Commission.
- 6 Q. And is that something that you understood as a 7 result of the restatements that you prepared on
- 8 behalf of NorthWestern? 9
- A. The restatements had many different aspects to 10 them, some were quite small in amount, some 11 larger. So some were material, others I did
- 12 not view as material.
- 13 Q. Was -- you know, is it your understanding that .14 any of the restatements for Q-1, Q-2 or Q-3, as
 - a whole, were not material?
- 16 A. I don't know.
- 17 Q. Do you recall the substance of the matters that 18 were restated in the first quarter of 2002?
- 19

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- 20 Q. Is it your understanding that it included
- advances from NorthWestern to Expanets? 21
- 22 A. The company had more than one restatement. And
- so as a result of the S-4 registration process 23
- 24 and the SEC comment letter process, we -- or 25
 - NorthWestern, I believe, restated the first and

- of 2002 Expert was not fully operational?
- A. As I sit here today, I do know that Expert was not performing to the desired level.
- Q. As you sit here today, do you have an understanding that there were also adjustments with respect to earnings that were reported in the first quarter 10-Q?
- A. I don't recall.
- 9 Q. Why did NorthWestern decide to file an amended 10 first quarter 10-Q in 2003?
- 11 A. As a result of the information that 12 NorthWestern received at the end of November,
- 13 which we looked at concerning Expanets, and the
- 14 review by the audit committee and then later in
- 15 connection with valuations of the investment in
- 16 both Blue Dot and Expanets, it became clear 17 that there would be substantial write-offs of
- 18 the investment in those two entities.
- 19 And then in connection with filing a 20 10-K, the desire was to absolutely -- and the 21 instruction from the board was to absolutely 22 address any open issue or make any kind of
- 23 disclosure that it thought to be appropriate to 24 try to address any potential issue out there so
 - - that you could set a clean starting point with

the 10-K that was filed in, I believe, April of 2

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- Q. So what process did you use internally to decide what material in the first quarter 10-K. needed to be restated?
- A. There was extensive work done by the outside accountants with people on-site at all of the operating companies. There were third-party financial consultants brought in, both
- 10 financial advisory and operational consultants. And there was additional counsel retained, all 11 12 of whom participated.
- O. And was the conclusion of all of those 13 participants that the first quarter 10-Q for 14 15 2002 should be restated?
- A. We filed a restated 10-Q, yes. I don't know 16 what the conclusion of each individual 17 participant was in the process, but it resulted 18 19 in us filing a 10-Q that was restated.
- 20 O. And when you say "it was decided," was it a 21 decision that you participated in or that was 22 communicated to you by somebody else?
- 23 A. I believe the process was primarily driven by 24 the accountants because in that situation the
- 25 company will do whatever the accountants tell

Page 180

Page 181

- 2002 was materially misleading?
- A. No.

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- 3 Q. Do you have any reason, as you sit here today, 4 to dispute the SEC's conclusion that the 10-K 5 filed by NorthWestern for the second quarter of 6 2002 was materially misleading?
 - A. The 10-0?
- 8 Q. Do you have any reason, as you sit here today, 9 to dispute the SEC's conclusion that the 10-Q 10 for the second quarter of 2002 was materially 11 misleading?
 - A. I do not.
- Q. Same question with respect to the third quarter 13 14 10-Q.
- 15 A. I do not.
- 16 Q. The SEC also concluded that in its filings 17 after the effective taxes, NorthWestern 18 overstated its income from continuing 19 operations for the first three guarters of 2002. 20 by approximately 176 percent, 618 percent and 21 109 percent, respectively. 22

MR. BRENNER: Can you tell us where you are reading from?

MS. STEINGART: I'm reading from page 2, summary.

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- them to do in order to get them to sign off on 1 2 the 10-K which required audited financial 3 statements.
- Q. So is it your testimony that you restated the 4 5 first quarter 10-Q for 2002 because you needed 6 to do that in order for the auditors to sign 7 off on the year-end 10-K for 2002?
- 8 A. It's my recollection that there was not a 9 complete consensus on whether all of the 10 proposed restatements were necessary. And it 11 was a discussion amongst the financial group
- 12 and the auditors. And I believe that in the
- 13 context of NorthWestern at the time which was 14 the public release on this new information from
- 15 Expanets and the likelihood of a substantial
- 16 write down of the investment which then
- 17 ultimately was reflected in the 10-K that the
- 18 company should follow whatever recommendation
- 19 was made by the auditors in that respect as
- 20 opposed to try to argue for a new result.
- 21 That's my recollection of the financial
- 22 discussion.
- 23 Q. Do you have any reason, as you sit here today,
- 24 to dispute the conclusion of the SEC that the 25
 - first quarter 10-K filed by NorthWestern in

BY MS. STEINGART:

- O. Do you have any reason to believe that the SEC is incorrect in that conclusion?
- A. I have no idea how those numbers were calculated. So, no comment.
- Q. The SEC also concluded that NorthWestern overstated its income during the first three quarters of 2002 due to the company's improper accounting for accounts receivable, adjustments to customers' bills, allocation of losses to -- and allocation of losses to minority interests.

Do you have any reason to dispute that conclusion?

- A. No. Q. The SEC also concluded that NorthWestern also misrepresented or did not disclose, among other things, the effects of significant problems with Expanets' new information technology system, the material impact of Expanets' reserve reductions and its receipt of non-compete payments on Expanets' income, large company advances to NorthWestern, advances NorthWestern made to support Expanets and Blue Dot and the timing of anticipated payments

		Page 182		Page 18
		-	,	
ł	1	from the sale of certain utility assets.	1 2	both Expanets and Blue Dot would achieve 2002
1	2	Do you have any reason to disagree with that conclusion?	3	targeted earnings and begin providing cash to
1	3		4	the NorthWestern consolidated entity in 2002? A. I believe statements to that effect were made
1	4	A. No.	. 5	
Į	5	Q. The SEC also concluded that through its		at various times during the year.
	6	financial statements, misrepresentations and	6	Q. Now, NorthWestern conducted its equity offering
	7	omissions, NorthWestern obscured the continuing	7	during the third quarter of 2002 and raised
1	8	poor performance of its subsidiaries.	8	approximately \$87 million, correct?
١	9	Do you have any reason to disagree	9	A. That's correct.
Ì	10	with that conclusion?	10	Q. And also during the third quarter of 2002
١	11	A. No.	11	NorthWestern completed its registration in
1	12	Q. Now, the SEC looked at a number of items that	12	exchange of new notes for 720 million of debt
ı	13	contributed to the conclusions that	13	it incurred to purchase Montana Power, is that
١	14	NorthWestern had materially misstated its	14	true?
ł	15	quarterly reports during 2002.	15	A. Yes.
l	16	Are the items in the Consent Decree	16	Q. And it was during the fourth quarter that
1	17	that the SEC has mentioned items that you dealt	17	NorthWestern completed the going-flat
1	18	with in connection with your restatement of the	18	transaction, correct?
	19	quarterly reports?	19	A. I believe that's true.
ļ	20	A. I don't recall.	20	Q. Now, in December 2002 NorthWestern disclosed
	21	Q. Should we take a short break so that you can	21	that significant operational problems at
	22	look at this and refresh yourself because I'm	22	Expanets and Blue Dot would materially impact
1	23	going to ask you about it.	23	the company's consolidated year-end financial
l	24	THE WITNESS: Let's take a quick bio	24	results, correct?
١	25	break and keep going.	25	A. Yes.
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(Recess.)
      BY MS. STEINGART:
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      Q. I'm on page 3 of the Cease and Desist and I'm
 4
         on paragraph 7.
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      A. (Reviews document.)
 6
      Q. Now, it's correct, is it not, that the
         magnitude of NorthWestern's increased debt as a
 7
 8
         result of the Montana Power acquisition
9
         threatened the company's credit ratings?
10
      A. I believe it's accurate that incurring that
11
         much additional debt would be a negative factor
12
         for credit rating agencies.
13
      Q. And as a result NorthWestern announced its
.14
        intention to conduct an equity offering during
        2002 to raise approximately 200 million to pay
15
16
        down its debt and improve its debt equity
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18
              That's true, isn't it?
19
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- A. NorthWestern did announce that as a plan.
- Q. And NorthWestern recognized that improvement in
- 21 the performance of both Expanets and Blue Dot
- 22 was critical to its planned equity offering,
- 23 correct?
- A. It was a relevant factor.
- Q. And NorthWestern made public statements that

- Q. And that announcement came after the equity 2 offering, correct?
- 3 A. Yes.

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- Q. And after the registration and exchange of the new notes, correct?
- A. Yes
- Q. And after the completion of the going-flat 7 8 transaction?
- 10 Q. Now, I'm looking further down on page 4, the 11 points relating to the Expert system. "The 12 functionality of the Expert system was critical 13 to Expanets," correct?
 - A. Are you reading from a particular paragraph?
- 15 Q. I'm just asking for that portion.
- 16 A. It was one aspect of Expanets' operations. Top 17 line sales were more important, collections are 18 less important. If you are not getting any 19 sales, there is nothing to collect.
- 20 Q. In fact, ultimately, Expanets had sales without 21 collections, didn't they?
- 22 A. For a period of time I think subsequently they 23 actually collected many of these receivables.
- 24 Q. Following its implementation 2001, the Expert 25 system was unable to perform many of the basic

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47 (Pages 182 to 185)

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- tasks for which it had been designed, that's 1 2 correct, isn't it?
- 3 A. I believe that's true as we sit here today, 4 yes.
 - Q. And the problems with Expert materially affected Expanets' results from operations throughout 2002, isn't that true?
 - A. I believe that's correct.

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- 8 9 Q. NorthWestern's forms 10-Q for the first and 10 second quarters of 2002 and associated press releases attached to Form 8-K mischaracterized 11 12 Expert's billing system -- I'm sorry, billing activities as fully operational or operational 13 14 and failed to adequately disclose the magnitude 15 of the system's problems and the material 16 impact of those problems on Experts' 17 operations, that's correct, isn't it? 18
- A. That is the SEC's finding.
- 19 Q. And as you sit here today, do you have any 20 reason to believe that that's not correct?
- 21 A. I don't have a view one way or the other on
- 22 that. Depending on what you mean by
- 23 "operational" or "fully operational," the
- 24 disclosures at the time were consistent with
- 25 the available information to me.

- Page 188
- failed to adequately disclose the magnitude of the problem, do you disagree with that?
- 3 A. I don't know.
- 4 Q. Do you disagree that the first two 10-Qs for 5 2002 failed to disclose the material impact of 6 the Expert problems on Expanets' operations? 7
 - A. As I sit here today, those disclosures were revised in connection with the filing of the amended and restated 10-Qs.
 - Q. And you revised them because you were making them correct?

MR. BRENNER: The "you" here is who? BY MS. STEINGART:

- Q. NorthWestern revised them in order for the 14 15 amended 10-Qs to be correct?
 - A. Correct.
- 17 Q. In its Form 10-Q for the third quarter 2002 NorthWestern disclosed that Expert had
- 19 encountered some problems particularly as to 20 billings and collections but did not disclose
- 21 the extent to which these system problems had
- 22 impacted Expanets' operations. That's correct,
- 23 isn't it?
 - A. That is the SEC's finding, yes.
 - Q. Do you have any reason to disagree with that?

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- Q. Sir, you helped to restate the financials for 1 2 the first and second quarter of 2002, correct?
- 3 A. Yes -- excuse me, I helped to restate the 10-Q reports, not the financial statements.
- 5 Q. You helped to restate the 10-Q reports for the 6 first and second quarter of 2002, correct?
 - A. That's correct.
- 8 Q. And from your point of view, the restatements 9 that you prepared as general counsel during 10 that period were correct --

MR. BRENNER: Object to the form.

- BY MS. STEINGART: 12
- 13 Q. -- strike that.

14 When you prepared the restatements for 15 filing, was it your understanding that the restatements were correct? 16

17 A. Yes.

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- 18 Q. And as you sit here today, did those 19 restatements impact disclosures that are 20 referenced in the first sentence of
- 21 paragraph 13?
- 22 A. There was additional disclosure regarding the
- 23 Expert matters, yes.
- 24 Q. So the portions of that first sentence that you 25 disagree with are whether the initial filings

- Page 189
- A. I don't recall any reason to disagree. 2 Q. Now, during 2002, I'm looking at paragraph 15, 3 Expanets' bad debt reserve was inadequate,

correct?

- 5 A. I don't know, that's a financial statement 6 determination.
- 7 Q. And is that a - an adjustment that was made to 8 the amended 10-Qs that were filed in 2003?
 - A. I believe it was.
 - Q. And is it your understanding that that amendment was made in order to make the 10-Os accurate?

MR. BRENNER: More accurate? THE WITNESS: I think the changes were intended to make them more accurate but a bad debt reserve is prospective in nature, so later events would prove whether or not it was ultimately accurate or not. It is by nature a projection.

BY MS. STEINGART:

- 21 Q. It's your understanding that the thrust of the 22 SEC conclusion is that it was a projection that 23
 - should have been made during 2002?
- 24 A. I believe that's correct.
- 25 Q. And do you have any reason, as you sit here



	IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE
,	Civil Action No. C.A. No. 04-1494 (JJF)
	MAGTEN ASSET MANAGEMENT CORPORATION and LAW DEBENTURE TRUST COMPANY OF NEW YORK, Plaintiffs,
	v. NORTHWESTERN CORPORATION, Defendant.
	Civil Action No. C.A. No. 05-499 (JJF)
	MAGTEN ASSET MANAGEMENT CORP.,
	Plaintiff,
	v.
1	MICHAEL J. HANSON and ERNIE J. KINDT,
	Defendants.
	DEPOSITION OF: RICHARD FRESIA - April 30, 2007
	PURSUANT TO SUBPOENA, the deposition of RICHARD FRESIA was taken on behalf of the Plaintiffs at 1900 Grant Street, Suite 800, Denver, Colorado 80203, on April 30, 2007, at 10 a.m. before Lisa A. Knight, Registered Merit Reporter, Certified Realtime Reporter, and Notary Public within Colorado.

Page 2	Page 4
1 APPEARANCES 2 For the Plaintiffs: GARY L. KAPLAN, ESQ.	1 11 Order Instituting Cease-and-Desist 76 Proceedings
Magten Asset PHILIP Z. KIMBALL, Esq.	2
& Jacobson LLP	12 Memorandum to Disclosure Committee 96
4 One New York Plaza New York, New York 10004-1980	3 from Expanets' Disclosure Subcommittee, 3/25/03
5 For the Defendant: JENNIFER A. BAGNATO, ESQ.	4
6 NorthWestern Curtis, Mallet-Prevost, Colt	13 Timeline to Key Events (ultimately) 103 5 leading to 12/31/02 reserve
7 101 Park Avenue	6 14 Management Financial and Information 114
New York, New York 10178-0061 8	Report Meeting, 2002 Calendar 7
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19 20	21
21 22	22 23
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24 25	25
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INDEX	1 WHEREUPON, the following proceedings were
2 EXAMINATION OF RICHARD FRESIA: PAGE April 30, 2007	2 taken pursuant to the Federal Rules of Civil Procedure.
3 By Mr. Kaplan	3 * * * * *
4 5 INITIAL	4 RICHARD FRESIA, 5 having been first duly swom to state the whole truth
DEPOSITION EXHIBITS: REFERENCE	5 having been first duly sworn to state the whole truth 6 testified as follows:
1 Notice of Service of Subpoces 5 7 (Rick Friesa [sic])	7 EXAMINATION
NorthWestern Management Financial and 15 Information Report for Month Ended 15	8 BY MR. KAPLAN:
June 30, 2002 10 3 E-mail string, top e-mail to Hylland 21	9 Q. Good morning. I'm Gary Kaplan from Fried,
from Lewis, 4/9/02, Subject:	10 Frank, Harris, Shriver & Jacobson on behalf of Magten
RE: Board 12 4 Fonn 8-K, NorthWestern Corp NWEC, 35	11 Asset Management. 12 I'm going to place before you what we're going
88/02 13	13 to mark as Plaintiff's Exhibit 1.
5 E-mail string, top e-mail to Whitesel 39 from Fresia, 8/14/02, Subject: FW:	14 (Deposition Exhibit I was marked.)
DRAFT Language on billing adjustments	15 Q. I'm handing to you the subpoena that was
6 NorthWestern Corporation, August 8, 45 16 2002, Transcript of Earnings Call	16 served in this action. Are you here today pursuant to
17 7 E-mail to Onue from Fresia, 7/3/02, 49 Subject: RE: Update - Billings and	17 the subpoena? 18 A. Yes, I am.
18 Collections IT Fix Schedule 19 8 E-mail string, top e-mail to Hylland 50	19 Q. Okay.
from Fresia, 9/1/02, Subject: 20 RE: Expanets cash forecast	20 A. I think as modified.
21 9 Form 8-K, NorthWestern Corp NWEC, 56 5/1/02	21 MR. ZISSER: Or maybe not modified.
22	A. My name is misspelled, and the man came much
To Catalian and Brief of the Catalian and Ca	23 later than courteous. But other than those two things.
23 and others from Charters, 6/5/02.	24 O (DVMD VADIAND Washelmen for the late
Subject: RE: Comment on Daily Flash 24 Report	24 Q. (BY MR. KAPLAN) We apologize for the late
Subject: RE: Conuncut on Daily Flash	Q. (BY MR. KAPLAN) We apologize for the latearrival and for the misspelling.

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of in the ability -- getting asked questions, having to respond were Charters and Fresia.

The whole thing had expanded now where everybody felt like they had skin in the game. So Marty Snella, who had been the person who I, to this day, still think very highly of, who I was in some ways feeling -- I don't know what the correct emotion was but frustrated that he was never getting any of these questions -- and it was clear to anybody who rationally would think about this is that you should be asking the guy who's trying to fix the system, when is it going to be fixed, not the guy who is trying to collect the

All of a sudden, he's now energized in being involved in this. So we now have seven people who are very much saying no, we didn't know that at this point. We knew this. No, that's a lie. So on and so forth.

- Q. Take it step by step. The committee met, 18 retained its own lawyer, sent a draft back to 19
- 20 NorthWestern.

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- 21 A. Correct.
- Q. And do you recall who it was sent to? 22
- A. It would be sent back to Gary Drook and Kipp 23
- Orme and Kurt Whitesel and Kendall Kleever but not to 24
- Mike Hanson, for example, because he is not part of the

Page 72

- A. Bruce Smith, I think.
- Q. And what did Mr. Smith tell you when you raised the concerns to him?
- A. He acted surprised about the whole thing and very much wanting to get to the bottom of it. And he said, I'll get back to you in a couple of days. And then a couple of days turned into a week and I hadn't heard back, so I called him again. And I don't know if I got ahold of him or not, but he basically went dark.
 - Q. And so then what did you do next?
- 11 A. By that time, I -- you know, we had gotten to 12 the point where we had our conversation where NorthWestern came in, Bill Austin and the head of HR, and said, You know why we're here. I said, I don't. And they said, Well, we think you should leave. And I said, Under what grounds? And they said, Suppression of 17 information.

And I said, What does that mean? Well, you knew a bunch of stuff and you didn't tell anybody. Well, I said, that's ludicrous.

Is this something to do with retaliation under my whistle-blowing of -- on Sarbanes-Oxley? And they said -- they acted shocked that I had called Bruce Smith. They didn't seem to know about it.

But this whole thing at that point had an air

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- corporate group, per se, at the time.
- 2 Q. And you mentioned one e-mail back with
- Mr. Younger, I believe. But what was the next step? 3
- You guys sent a draft back and then what happened? 4
- 5 A. Ultimately, I want to say I'm not even sure 1 6 was around when the cake came out because I believe they
- 7 filed an extension. So I left the first few days in
- May, and I'm not sure how it came out. Like I said,
- 9 five minutes after I left, I just tuned the whole thing
- 10 out.
- Q. But in terms of your role in this, after you 11 12 got back -- after you sent back your draft to
- 13 NorthWestern, how did you hear that they were -- didn't
- 14 like your comments, for lack of a better word, or
- 15 weren't going to take your comments?
- 16 A. I'm not sure that they didn't take them. It 17 was one of these, they tried to get us to sign off on
- the original piece. And the fact that they even
- attempted without saying, Oh, we won't take these new 19
- 20 ones.
- It was such a blatant issue that they had 21
- tried to say, you know, this only happened within the 22
- 23 last month or two that I immediately went to the audit
- 24 committee chair.

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Q. And the audit committee chair at the time was?

- of damage control on their part, where Gary Drook and 2 company had -- you know, they were trying to put Humpty
- 3 Dumpty back together again. But it was one of these
- 4 things that was difficult because there was so many
- 5 e-mails and the like.
- 6 And I had a fairly robust recordkeeping 7
 - system. And I turned much, if not all, of my records
- over. And it just seemed so odd that they would feel
- 9 like they could somehow go back in time and undo this 10 whole thing.
- Q. And who did you turn those records over to? 11
- 12 A. Oh, everybody from -- who are the attorneys in
- 13 14
 - Q. Paul Hastings?
- 15 A. Paul Hastings and the like and company officials. 16
- 17 Q. And when, approximately, did you turn over 18 those records?
- 19 A. Everywhere from probably January until when I 20 left.
- 21 Q. Did you ever create -- besides anything that
- 22 your counsel told you to create, did you ever create any
- 23 timelines, letters, memos to files, anything else that
- 24 sort of laid out everything that happened?
 - A. I think it was basically in talking to David.

Q. Okay. But nothing that wasn't done, nothing 2 that wouldn't have been done?

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- A. Well, some I turned over to -- you know, memos to file and the like to NorthWestern. And then I have others that I haven't turned over.
- Q. Just to be clear, there were memos to file that you did -- there were NorthWestern memos to file that you had done regarding this situation?
- A. I'm not sure that there are memos to file as 10 much as just having -- you know, many of these e-mails that you folks have, I don't know if you -- at what 11 point in the discovery you got them, but they came from 12 me originally; not that I had written them originally, that I had saved them originally.

So you may have gone and done some forensic work and found them in the system but some of it was easy pickins because I just turned it over to Paul Hastings.

Q. Did you ever create a timeline or any type 19 of -- something, again, besides what David told you to 20 21

MR. ZISSER: Well, I mean, if you're -- you 22 23 can answer that.

A. Yeah. I'm looking at him because I don't 24 recall whether David and I created it together or I did Page 76

- O. Have you read the -- have you seen the Complaints that the SEC filed against Mr. Hylland and
- others? 3

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- A. I don't believe I have.
- Q. Have you seen the cease and desist the
- findings made by the SEC regarding NorthWestern?
 - A. I don't believe I have. I know I heard
- 8 Hylland had settled recently. Is that what you're talking about?
 - Q. There were a couple of settlements.
- NorthWestern settled first, and that's what I'll show
- first. And Mr. Hylland, Merle Lewis, Kipp Orme, Kendall
- Kleever, Whitesel -- not Kleever, Whitesel, several
- others settled within the last week. And we're going to
- 15 mark this as 11.

(Deposition Exhibit 11 was marked.)

- 17 Q. Again, you can take the time to read it. I'm
- going to ask you in particular first to focus on page 4,
- the problems relating to Expanets' computer system.
- But, again, feel free to read as much as you want.
- 21 A. As I read this, I don't think I've ever seen
- this before. 22
- 23 (Pause.)
- 24 A. So there's a lot here on Expanets. Is there
- anything you would like me to focus on?

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- it on my own. Yes, one was created. 1
- 2 Q. (BY MR. KAPLAN) Did you ever share it with 3 NorthWestern?
- A. You know, I'm not sure. I think I may have, 5 but I'm not sure. By the time I created it, it was
- really clear who the bad guys were and who the good guys 6
- were. And there was really no love lost for the new 7 8 people.
- Q As much as Dick could be an asshole, he was, 10 you know, kind of, in some ways, a straight shooter and
- a, you know, misguided kind of desk-pounding kind of 11 guy. These new people seemed genuinely dishonest. And 12
- they scared me. 13
- Q. And I know I keep harping on this point but I 14 15 want to make clear that you never created a timeline at
- NorthWestern or NorthWestern's counsel's direction.
- 17 A. No, I don't believe so. It was either self-18 directed or David's direction.
- O. Okay. And then -- so is there anything else 19
- 20 with respect to the 10-K? After you tried to call
- Mr. Smith, you're not sure whether you guys actually 21
- connected the second time, and then you had the 22
- eonversation with Mr. Austin and others. Was there any 23
- other discussion or communications regarding the 10-K? 24
- 25 A. No.

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- Q. We're going to go through various sections, but first, there are three paragraphs, 11, 12, and 13, 3 if you could read those first.
 - (Pause.)

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- A. Okay.
- Q. And starting with paragraph 12, based upon the information that you had as the CFO of Expanets, is
- 8 anything in paragraph 12 -- is everything in paragraph
- 9 12 accurate? 10
 - A. Yes.
- 11 Q. And then the same question with respect to
- paragraph 13. 12
 - A. Yes.
- 14 Q. Now we're going to turn to page 5, the aged 15 accounts receivable. I apologize, it's a longer
- 16 section.
 - (Pause.)
- 18 A. I don't know about 20, the percentages in there, 17 doesn't seem accurate. 19
- 20 Q. What do you believe is inaccurate about 17?
- 21 A. These reports demonstrated Expanets'
- uncollectible accounts receivable exceeded its existing
- bad debt reserve. They didn't prove uncollectible. We 23
- collected that money in the first quarter of '03. So it 24
- seems inaccurate even with 20/20 hindsight.

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- Q. Okay. Other than paragraph -- is the rest of paragraph 17 accurate other than that sentence? 2
 - A. Yeah, because that's a little bit like, "Other than that, Mrs. Lincoln, how did you like the play?"
 - Q. Understand. But other than the percentages in paragraph 20 and paragraph 17, perhaps the whole paragraphs 14 through 20 are accurate with those caveats?
 - A. Yes.

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MR. ZISSER: Let me look at 15.

10 11 Q. (BY MR. KAPLAN) Well, 15 -- I'll say that -- I'm happy to go through them one by one. 12

MR. ZISSER: Yeah. 13

- 14 A. 15 does smack a little bit of a 17 problem.
- 15 Q. (BY MR. KAPLAN) Well, let's start with 14.
- Why don't we go paragraph by paragraph. 16
- A. Okay. 14 looks okay. 17
- 18 O. 15, I was not going to ask you since it talked
- about aged receivables that predated implementation of 19
- EXPERT. So you can answer it if you know, but I'm not
- 21 going to ask you to guess.
- A. I don't. 22
- 23 Q. Okay. 16?
- A. 16 is true. That's the 30 million that I 24
- suggested we need to supplement into the bad debt

Page 80

- 1 A. I don't have the numbers in front of me, but I 2 guess I would question as to whether the, in hindsight, 3 uncollectible amount, No. 1, whether it even truly 4 became uncollectible, because we're talking about this 5 as of the time of the K, is when this was known, or was 6 that enough to even swamp the boat.
 - Q. Well, when you're setting a reserve, it doesn't mean that there's zero chance. If you're setting, for example, bad debt reserve, it doesn't mean there's zero chance of collecting, right?
 - A. Right..
- Q. Is there a rule of thumb, for lack of a better 12
- 13 word, that you use when creating a reserve? 14 A. Historical collection ability, which,
- 15 historically, we were -- I think they were more pessimistic than historical amounts. And so by setting
- the historical amounts plus some, they would be basing 18 that on, you know, what was history.

19 I think the dilemma we've got is accounting, by its very nature, is full of estimates, and there

- isn't a whole lot of historical precedent of what if you spent a hundred million dollars on a system and can't
- 23 collect on anything for a year.
- 24 Q. But going back into 18, where it says
 - NorthWestern did not disclose information indicating

Page 79

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- Q. Okay. 17, I just have one question. I 2 understand your very big caveat on that one. One 3 question: You said that all of the receivables were 5 collected in '03. Did you really mean all of them were 6
- A. I would say all of the ones that -- again, I don't have the documentation, but I know that we had collections plans, and we were at something like 110 percent or 120 percent consistently through the first 11 few months of those collections plans. And those 12 collections plans would have included the old 13
 - Q. Okay. But when you generated the collection plan, did you, in essence, create your own reserve? I mean, did you have a collection plan that assumed we're going to collect everything or when you had it, you assumed you're going to collect less than all and set a target?
- 20 A. We all assumed we're going to collect less 21 than all even in a perfect, non-EXPERT world. But it seemed like the plan was fairly aggressive. It wasn't 23 just saying, Hey, we'll collect this suboptimal amount, 24 and we did great against that.
 - Q. Then paragraph 18, is that accurate?

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- that a loss as a result of its uncollectible accounts
- receivable was probable or reasonably possible. A. Yeah. That's the part I'm taking exception
- to, which is, even if we discount the fact that
- collections gained traction in the first quarter of '03,
- and we just did the sky-is-falling thing, I'm not 7
 - convinced that the uncollectible accounts receivable was enough to completely eliminate the profitability of the
- company. I don't know. That's a bold statement. 9
- 10 To say that indicating a loss, meaning not --11 no income, actually negative earnings as a result was 12 probable or reasonably possible.
- 13 Even with 20/20 hindsight, sitting here today, 14 I wouldn't agree with that statement.
 - Q. And then paragraph 19, is that accurate?
 - A. Those are just statements of fact.
- 17 Q. And then paragraph 20, understanding that you 18 can't vouch for the percentages.
- 19 A. I guess the one exception I would take to that 20 is the result of improper accounting. You know, for all
- 21 the reasons I've given already, which is I will tell you
- 22 at the time I was banging the drum, I was convinced we
- should take the extra reserve, but Dick had some very 23
- 24 reasonable reasons in retrospect as to why he didn't
- want to take them, the Avaya covering it. As soon as

- it's fixed, we'll collect it kind of thing, so . . .
- O. We'll get back to the document, but is it your 2 view that Mr. Hylland was made a scapegoat by the 3 4 company?
 - A. Yeah. I have very mixed emotions because I disliked every moment I worked for the guy, but I think he was made a scapegoat.
- O. Why do you think he was made the scapegoat? MR. ZISSER: Why did you come to the conclusion or are you asking him what the motivation 10 was?

MR. KAPLAN: No.

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- Q. (BY MR. KAPLAN) Why do you think -- what leads you to the conclusion that he was a scapegoat?
- 14 A. Well, I think that he's an easy target because 15 nobody liked him. So, I mean, he wasn't revered, so it 16 wasn't like there was a lot of defense coming to him. 17

18 He had been getting counsel from me, you know, sometimes directly, sometimes indirectly, and he 19 20 seemingly was ignoring it. And then when the time came 21 to take the earnings charges in December, they kind of 22 threw everything but the kitchen sink in there. So it 23 was a perfect storm of being able to blame him.

On top of that, Merle Lewis, who was the chairman, who ultimately was, like, Why don't we blame Page 84

- verbally told them myself.
- 2 So the fact that Dick knew and they didn't is 3 ludicrous.
- 4 I don't know about the board. I do know that 5 we put all of those exceptions with our Sarbanes-Oxley
- 6 disclosure committee in writing. I don't know if the
- 7 board actually read them or not, but I specifically
- 8 asked the question, are these available to the board?
- And I think the answer was something like, it isn't like
- we're going to purposely give them to them but if they
- ask, which any reasonable fiduciarily responsible audit
- 12 committee would, they certainly are available to them.
- 13 Q. And just to clarify, this isn't all by
- Mr. Hanson, so when I ask for senior management, I'm not 14
- trying to rope in Mr. Hanson. 15
 - A. I just know he's a defendant.
- 17 Q. He's only one.
 - A. Okav.

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- 19 Q. But I'm just trying to get a sense. Again,
- 20 the allegations against Mr. Hylland appeared to be that
- he was a rogue person that had all this information that
- was, in essence, suppressed?
- 23 A. I wouldn't view it like that at all.
 - Q. Now turning back to this document, a few more

Page 85

25 pieces I want you to look at. Adjustments to customer

Page 83

- Merle as well, Merle would fall asleep in board
- 2 meetings. I mean, he was definitely asleep at the 3 switch.
 - And so I think Dick -- the combination is Dick was an -- the easiest target possible.
- 6 Q. Do you think that Mr. Hylland had information with respect to the issues created by the EXPERT problem 7
- 8 that others at NorthWestern -- that others -- let me
- 9 strike that and try to articulate a decent question.
- 10 One of the allegations against Mr. Hylland is that he knew about the EXPERT problems but didn't tell
- 11 the board or other members of senior management. Based
- on what you know, is that a fair accusation? 13
- 14 A. Define -- give me the scope of senior 15 management.
- 16 Q. Well, how would you define NorthWestern's 17 senior management?
- A. Well, I'm not sure exactly who this is about, 18
- 19 but it sounds like it's about Mike Hanson. So if senior
- management was strictly the corporate units but not necessarily somebody who was senior management of
- another operating unit, like Blue Dot and the other
- ones, the energy company, clearly everybody in senior
- 24 leadership in a corporate administrative role knew about
- 25 this. And I know that because I was present and

- - bills on page 6. 2 A. Okay.
 - 3 Q. If you could just read paragraphs 21 through
 - 4 26.

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- (Pause.)
- A. Can I take a health break and then we'll --
 - (A discussion was had off the record.)
- 8 (Noon recess taken from 12:14 p.m. to 9
 - 12:54 p.m.)
 - MR. KAPLAN: Back on the record.
- 11 Q. (BY MR. KAPLAN) I think we were up to
- paragraph -- we had done through paragraph 20 of the
- cease and desist order. We had talked about that. I
- think where we had broken was you had just read through
- paragraphs 21 through 26; is that correct?
- 16
 - A. Correct.
- 17 Q. I'm going to go through the same drill with
- 18 these paragraphs. First, paragraph 21.
- 19 A. That looks accurate.
- 20 Q. Okay. And then paragraph 22?
- A. It looks accurate, except I can't vouch for 21
- 22 the numbers after so long.
- 23 Q. 'And paragraph 23?
 - A. It looks accurate. And I guess I would add
- 25 the context that if I recall correctly, June was the

- first month of the unsuppressed opening balances. And
- so we had internally forecasted that that would be a
- kind of moving-the-pig-through-the-python situation; and
- that we viewed once that was done, that it would
- 5 subside.

9

- 6 Q. And just remind me, I know you used the term 7 earlier in the deposition but I don't remember exactly Я the unsuppressed billing numbers.
- A. That is the situation where you'll get a bill for the monthly charges but to the extent you have 10 previous months outstanding, that wasn't listed. 11
- Q. Okay. 12
- 13 A. And so our view was that customers really never had seen what we thought they owed us in total 14 until that moment. Of course, when they saw that, it 15 would be like getting your cable bill. You'd go, wait a second. I didn't order HBO and On Demand or whatever. 17
- 18 So we viewed that there would be one month of that, because once you get your cable bill, you don't 19 20 call up three months later and say I didn't order HBO or
- On Demand. You call up fairly timely. 21
- 22 Q. Paragraph 24?
- A. Yeah. I think the numbers obviously are hazy 23
- to the point of I have no clue. Order of magnitude
- looks right. I don't know about this "due to a planned

- Page 88
- public filings.

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- Q. We'll get that. I agree. Taken in isolation,
- it seems that way, but when we get there, that's their allegation?
 - A. Fair enough.
 - Q. Paragraph 28, is that accurate?
- A. Sounds right, except, again, numbers are hazy at this point. And I don't know that I ever knew what
- 8 percent they were of NorthWestern's reported income.
- 10 Q. Okay. Same question for 29, again, I'm not asking for you to vouch for the numbers and percentages. 11
 - A. Okay. Same answer, then, looks appropriate.
- 13 Q. Paragraph 30.
- 14 A. I guess my assumption, then, is about the
- 15 numbers would have been that that wouldn't have tipped
- the balance to the point of was able to report 8.7 of
- 17 operating income rather than substantial operating loss.
- 18 That sounds pretty dramatic.
- Q. But would you agree that it would have had to 19
- report a loss? Take out "substantial," but would you 20
- 21 have -- do you know enough to be able to answer whether
- 22 it would otherwise have been a loss but for reduction in
- 23 reserves?

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- 24 A. Well, I mean, this really - I don't. This
 - gets to the point of I don't see any pages saying why

- correction," blah, blah, would exceed estimates by 2
 - an additional 3.4 million. That doesn't ring a bell.
 - Q. On paragraph 25?
- A. I'm assuming that's factually correct. The 4
- numbers, again, I don't recall. 5
- Q. 26, since it's all numbers and percentages, б
- I'm not going to ask you to try and vouch for that. 7
- 8 A. Sure. Thank you.
- 9 Q. Then if we could go to the next category,
- 10 which are reserve reductions.
 - A. Okay.
- Q. If you could read 27 through 31. 12
- 13 A. Okay.

3

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- 14 O. And let's go through them paragraph by
- 15 paragraph. 27, is that paragraph accurate?
- 16 A. Accurate but not -- it's inaccurate by
- omission, I would guess. What it's not saying is that 17
- the external auditors went back and audited all the
- reserve reductions and deemed that they were taken in 19
- 20 the appropriate periods.
- So I guess if I were writing this as a glass 21
- 22 half empty, half full, I think there whoever wrote
- this is very remiss in doing it because it makes it
- sound like they were inappropriately taken, when I think
- 25 their point is it should have been disclosed in the

- did you put those reserves on the books the year before
- because people bought and sold our stock based on that.
- So, I mean, it's a classic SEC taking the more juicy
- part of the argument rather than in balance.
 - Q. Okay. And then paragraph 31?

 - A. That's correct.
- 7 Q. We're almost done. 8
 - If you could look at the unusual transactions,
- 9 paragraph 32 through 36. 10
 - A. Okay.
- 11 Q. Is paragraph 32 accurate?
- 12 A. I would say it's mischaracterized, these
- 13 noncompete-type payments. As I explained, I thought
- 14 they were more to make up for the difference -- they
- 15 weren't about competition, they were more to make up for
- the difference in what assets Expanets was -- or 16
- NorthWestern was buying from Avaya as opposed to a 17
- 18 noncompete.
- 19 So I'm not sure -- that's what threw me when
- 20 you mentioned noncompete earlier. I just never heard or
- 21 dealt with it like this because there was certainly no, 22 You can't go solicit these customers, which is what I
- 23 would call noncompete.
- Q. Would you agree, though, that even if they
- were not noncompete payments but they were I'm trying

Page 89

- to remember the term you used earlier. 1
 - A. Maintenance left behind.

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- O. Maintenance left behind -- Would you agree 3
- 4 that maintenance left behind payments are not
- characteristic of Expanets' regular operations and 5
- therefore represented unusual transactions? 6
 - A. I would not agree with that characterization.
- My point is that if the deal had gone through the way it 8
- would have, those payments would have come through the 9
- normal course of business, so it was a complete 10
- balancing of what they would have gotten. 11
 - And I make that point by saying Avaya's not a charitable organization. They wouldn't have written
- 13 those checks unless they felt like somehow those 14
- 15 payments should have been part of the deal.
 - Q. Paragraph 33, is that accurate?
- 16 A. I don't know about the exact numbers, and I 17
- 18 can disagree with the nomenclature.
 - Q. Paragraph 34, understanding that the numbers
- 19 you may not recall as well as the terminology of them as 20
- 21 noncompete payments, is it otherwise accurate?
- A. I won't use my Lincoln quote anymore, but, 22
- yeah. I mean, other than those two things, which is the 23
 - whole thing, it's accurate. It's got a period at the
- end. It's capitalized properly. Sorry to be a wise

- Page 92
- I'm going to go through with you, and that's the
- intercompany advances to Expanets and Blue Dot. And
- we'll only focus for each of these paragraphs on
- Expanets. So if you could read 37 through 42.
 - A. 37 is correct. I'm not sure about the number,
- but it sounds about right.
- Q. Okay. 38?

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- A. The only thing that's wrong with 38 would be
- that I started 15 days into the quarter, and we've got
- that e-mail from me which I'm usually pretty accurate on
- that said not only did we not borrow anything more, we
- repaid 5 1/2 million. So that doesn't jibe with 50
- million borrowed. 13
 - And if we're talking about 5 1/2 versus 5.6
- 15 million, I'd say whatever. But we're talking about a
 - whole different direction by tenfold.
- 17 Q. If you turn back to that MFIR, the management
- 18 financial --19
- A. Yeah. I think the difference between that, if
- 20 I remember correctly, is NorthWestern was asking
- Expanets to pay for itself through cash flow. And so
- there were \$25 million payments that were due for that. 22
- 23 I wouldn't characterize that as operating
- 24 expenses. 25
 - Q. Well, so when you look at the -- what have we

Page 91

- ass. I'm just getting tired.
- 2 Q. I understand. I hate to do this to you, but paragraph 35, is it accurate? With the same caveats. 3
- A. Ditto. 4

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- 36?
- Q. I'm sorry. I didn't know if you were joking
- 7 when you answered 35. Taking, with the caveats of the
- 8 characterization of noncompete payments, with your
- 9 disagreement with that characterization and --10 A. Yeah. Yeah. If we change the -- I'm sorry.
- Go ahead. 11
- 12 Q. With the caveat that you disagree with the
- characterization of them as noncompete payments and your 13
- inability to verify --14
- A. There's no numbers in this one. 15
- 16 Q. 35?
- 17 A. Oh. I'm sorry. 35. Yes.
- Q. It's accurate with those caveats? 18
- 19 A. Correct.
- 20 Q. Okay. Then 36?
- 21 A. 36, other than characterizing them as
- noncompete. I don't know for a fact that they didn't 22
- disclose them, but assuming that that's true, then I 23
- 24 would agree with this.
- 25 Q. And then this is the last section of this that

- marked this as? When you look at Exhibit 2, do you
- 2 think that the incremental borrowings there on page 9,
- including the operating payment for operating
- expenses?

5

- A. Is this a cumulative chart?
- 6 O. It looks to us --
 - A. It looks to me, also.
 - Q. You know this chart.
- A. So this basically supports my stance, right?
- 10 Doesn't look like it went up 50 million to me. It looks
- like it went down.
- 12 Q. I think you could look from March -- it looks
- 13 like from March to -- sometime March to April, it may
- have been the period before you got there, there's a big
- jump from -- is that 105 to 145 or somewhere in that
- 16 range? It's 150. That's how we've read this chart. If
- 17 you disagree --
- 18 A. Okay. I'm sorry. I was looking at April as
- 19 the beginning. Yeah. And I guess that would jive with
- 20 the fact that maybe it was all borrowed within the first
- 21 two weeks before I started.
- 22 Q. Okay.
- A. I stand corrected then. I'm not sure about 23
- the number, but do you folks have any further detail
- that would indicate when in April it was borrowed?

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Page 94

- Q. If we have any we're not trying to fool you on it. To the extent we have anything to be more specific --
- A. No. No. I'm trying to be accurate in my answer because we saw this other thing where I said since the new management team, which would be April 15th, we have only done 5 1/2 million. So I would suspect there was a large borrowing in the first 15 days of the month.
- O. Okay. Paragraph 39 is Blue Dot, so I'm not going to ask you about that, as is paragraph 40.

Paragraph 41, I'm going to ask you whether that's accurate but only with respect to Expanets and not with respect to Blue Dot.

A. Okay. Now, this doesn't mention a time period because, as I pointed out, we were accreted on cash from 16 April 15th on, so -- and the word "further" would indicate they're not talking about the initial investments. So do we know what the time bound of this 20 statement is?

Q. Other than in the context which I can 21 22 interpret, you can interpret. So if you can't answer --

A. So I can't -- I'd need to know a time period to know whether it's true or not.

Q. If we were talking in the first quarter of

Page 96

Page 97

- September '02, so I'm confused. If they disclosed it in
- 2 the second quarter of '02, that would be, what,
- August 15th filing? And so . . . 3
- Q. (BY MR. KAPLAN) I believe -- again, you can 4 5 interpret it, one, they disclosed the existence but they
- didn't disclose the amounts. They said, Hey, we lent
- 7 some money but they didn't disclose the amounts until
- 8 later. In essence, you can't answer 42, whether it's
- 9 accurate?

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A. I guess if it was worth it, which it probably isn't, we can pull out the balance sheet for that second quarter and see how they're carrying intercompany advances, which would talk about the amount, I would think. It might not talk about to what subsidiary.

(Deposition Exhibit 12 was marked.)

- Q. Do you recognize this document?
- A. I think I recognize it. I'm not sure that
- 18 I've ever seen it with the hand marking on it.
- 19 Q. Aside from the hand marking, do you know --
 - A. Yes.
- 21 Q. What is this document?
 - A. This looks like the disclosure subcommittee
- 23 findings. Now, is that an accurate date on there?
- 24 Because there's one of these where the date was
- inaccurate because of the way Word redid the date when

Page 95

- 2002, do you believe that it was --1
 - A. If we're talking about the first
- three-and-a-half months of 2002 through April 15th, 1 3
- would say it's a true statement, but that would be the 4
- initial investment because my understanding is they 5
- didn't really start borrowing until January. 6

So the word "further" seems to make it sound beyond the initial. That's what's confusing me.

- 9 Q. And then paragraph 42, again, without commenting on the allegations with respect to Blue Dot, is it accurate with respect to Expanets? 11
- A. Okay. I wasn't there in the first quarter, so 12 13 I don't know about that. Disclose in the second quarter that made intercompany advances to Expanets, that sounds like a good thing. Then the rest of it is about Blue
- 15 16 Dot.
- 17 O. Well, I think if you read the sentence, it did not disclose intercompany events to Blue Dot or any information about the significance of the intercompany 19 advances to either subsidiary. 20
- MR. ZISSER: I mean, it might be useful to 21 have some foundation of what "significance" was intended 22 23
- 24 A. It says before that, NorthWestern disclosed in
- the second quarter. Then it says did not disclose until

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- you pulled it up. It looks like the right one. Yeah, I do recognize this.
- Q. And, I'm sorry, I don't know if you answered. What is the document?
- A. It is the Expanets disclosure subcommittee comments in -- help for preparing the 10-K.
- Q. And these are the initial comments that the 8 subcommittee provided that ultimately were -- led you
- to -- this is the process that ultimately led you to 10 going to the chair of the audit committee?
- 11 A. I don't know if it's the initial one, Gary. I'm kind of hard pressed to say where they -- where it 12
- 13 is in the place. Let me look at it a little more 14
 - carefully, please.
 - (Pausc.)
- 16 A. I guess -- I recognize it. I just don't know 17 where, in the pecking order of the things going back and forth, whether it was the first shot, second, third.
- 19 Q. Do you recall there being multiple memos to the disclosure committee from the Expanets disclosure
- subcommittee? 22 A. Yes, I do.
- 23 Q. Do you recall how many?
- 24 A. I don't. I obviously could find out, but I
- don't know how many.

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- Q. You don't recognize the handwriting on there?
- A. Kendall, confirm Deloitte and Touche, I would
- guess. Okay with current --

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- Q. No. I'm not asking you to read it. I'm
- 5 asking if you recognize it.
 - A. No. I'm trying to get from the context of it
- whether -- let's put it this way. I don't think it's 7
- us. I don't think it's Expanets. I think it's 8
- NorthWestern. It looks like they've taken this and then
- 10 gone through and said we agree. We don't agree. You
- 11 know, whether Tom Knapp, his name is next to it, he
- 12 needs to chase it down more. That kind of thing.
- Q. Do you remember seeing this with the -- with 13
- 14 sort of the responses from NorthWestern in it?
- A. No. I remember not seeing it. I've never 15
- 16 seen this with the notes on it. All the information
- 17 went kind of one way.
- Q. I don't see any discussion in here with 18
- 19 respect to the timing, you know, by which I'm saying,
- 20 you know, when NorthWestern knew about the problem with 21 EXPERT. Would that have been covered in a different one
- 22 of these memoranda or is it in here and I'm missing it?
- A. No, it wouldn't have been in here. It would 23
- 24 be versions -- can I -- what I'm talking about are
- 25 literally Edgarized not Edgarized but things that

Page 100

Page 101

- go to the fact that there was another document and perhaps other drafts floating around but just not laying
- 3 it out or do you think there's something else?
 - A. The thing with the piecemeal fashion and --
 - Q. Piecemeal and informational language requesting permitted.
 - A. You know, I'd have to read the whole thing for content. Again, I think the thing that is challenging
- 9 -- and even reading for content is going to be a
- challenge in recalling this, is, is this before or after
- the document that we got that we said it didn't-happen at all like this?
- 13 Because we were somewhat uncomfortable in 14 addressing this in a piecemeal fashion was that they
- 15 would send, How about this? How about that? Rather
- than just getting a complete document that we could 16 17
- react to. They sent it down one chunk at a time, which,
- No. 1, didn't give you the context of how it fit into 19 the entire story.
- 20 So that would lead me to believe right now 21 that this preceded the version where -- that we got
- where we said we think there is misrepresenting the 22
- 23 timeline.
- 24 Q. Okay. And I apologize if I'm being repetitive
 - but I'm trying to see if there is a document, that we

Page 99

- have gone through Donnelly, versions of their queue that
- were near final that they had the fraudulent statements
- that had been highlighted and then subsequently 3
- corrected.
- Q. So your recollection is you wouldn't 5
 - necessarily have a memorandum like this; instead, you
- would have just a markup of a 10-K?
- 8 A. Right.

9

- Q. Would that have been sent by the Expanets
- 10 disclosure committee to the disclosure committee? Was
- there one person who was responsible for marking it up?
- 12 A. As I recall, it was something -- what I can
- 13 tell you is we did receive them, so we've gotten them
- and retained them and then probably sent a voicemail 14 back like, What are you guys smoking? I mean, it was so 15
- 16 ludicrous, I'm not sure -- well, some of these things
- 17 are, well, we'll use this word rather than that word
- 18 kind of thing. This is just a, We don't even know where
- 19 to start --
- 20 Q. Okay.
- 21 A. - kind of thing. So it would almost not lend
- 22 itself to being marked up and red-lined and sent back
- 23 because we were so taken back.
- Q. Is the first bullet -- and I'm trying to just 24
- 25 interpret the document -- is the first bullet trying to

- make sure we have it.
- 2 A. Sure.

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- Q. Do you recall any document, be it memorandum 3
- or written markup or any document in which you would
- have given your -- you or anybody in Expanets'
- disclosure subcommittee would have given comments to
- NorthWestern on the draft of the 10-K?
- 8 A. I mean, I know I possess it, but I don't know
 - that anybody else kept it. I was the most rigorous
- record keeper of my peers. And the people at
- 11 NorthWestern sure wouldn't want to keep it.
- 12
- Q. If you look at the last two pages of the
- 13 document.
- 14 A. Um-hum.
 - Q. Do you recognize the document?
- 15 16 A. I do.
- 17 Q. What is it?
- 18 A. I alluded to this document earlier when I said
- 19 that the reserve reversals were appropriate -- in
- 20 hindsight were deemed appropriate. This is the document
- 21 that I was alluding to.
- 22 Q. Okay.
- MR. AUERBACH: Just so we're clear for the 23
- record, it's NOR 365796 and -797? 24
- 25 MR. KAPLAN: And -797,



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3
                                                                                         APPEARANCES
                 IN THE UNITED STATES DISTRICT COURT
  1
                     FOR THE DISTRICT OF DELAWARE
                                                                        For the Plaintiff Magten Asset Management Corporation:
                                                                    3
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                                                                                   BONNIE STEINGART
       CORPORATION and LAW DEBENTURE )
                                                                                   Attorney at Law
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                                                                                    Jacobson, LLP
                 Plaintiffs,
  5
                                                                                   One New York Plaza
                                        )C.A. NO. 04-1494(JJF)
                                                                                   New York, New York 10004
            vs.
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                                                                                     (212) 859-8585 (fax)
      NORTHWESTERN CORPORATION,
  7
                                                                                    bonnie.steingart@friedfrank.com
  8
                 Defendant.
                                                                        For the Plaintiff Law Debenture Trust Company
                                                                   10
      ______
                                                                        of New York:
  9
                                                                   11
      MAGTEN ASSET MANAGEMENT
                                                                                   JOHN V. SNELLINGS
      CORPORATION,
                                                                   12
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                                                                                   Nixon Peabody, LLP
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                                                                        For the Defendant NorthWestern Corporation:
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                                                                                                                (for a portion)
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25
 1
                Deposition of KIPP ORME, taken on behalf of
                                                                   1
                                                                                         APPEARANCES
                                                                                              (continued)
 2
     the Plaintiff, Magten Asset Management Corporation, at
     Lyon Reporting, Inc., 5873 New Peachtree Road, Suite
                                                                       For the Oefendants Michael J. Hanson and
                                                                        Ernie J. Kindt:
      50, Atlanta, Georgia, on April 12, 2007, at 1:01 p.m.,
     before Donna F. Moilere, Certified Court Reporter and
                                                                                  STANLEY T. KALECZYC
                                                                                                                 (by telephone)
      Notary Public within Georgia.
                                                                                  KIM BEATTY
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Magten Asset Management Corporation, et al. vs. NorthWestern Corporation, et al. KIPP ORME

04/12/07

23

21 MS. ORME: Fifth. 1 2 (By Ms. Steingart) And the negative overall results during December were, in large part, 3 due to the Expert system problems; right? MS. ORME: Fifth. 5 (By Ms. Steingart) Indeed, throughout б 2002 Expanets continued to need infusions of cash from 7 NorthWestern to stay in business; isn't that right? Я MS. ORME: Fifth. 9 (By Ms. Steingart) In light of the 10 problems with the Expert transition, NorthWestern 11 began to advance cash to Expanets; isn't that right? 12 MS. ORME: Fifth. 13 (By Ms. Steingart) And, indeed, 14 Expanets needed a lot of cash, didn't it? 15

MS, ORME: Fifth. (By Ms. Steingart) Between December 2001 and April 2002, NorthWestern advanced \$150 million to Expancts; right? MS. ORME: Fifth (By Ms. Steingart) As CFO of NorthWestern and also because you remained in regular contact with Expanets' senior people, you were aware

of the advances NorthWestern was making to Expanets as

MS. ORME: Fifth. 2

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right?

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Q. (By Ms. Steingart) Now, it's true that after issuance of the second quarter 10-Q for 2002 but before the issuance of the third quarter 10-Q, NorthWestern did a public equity offering? MS. ORME: Fifth.

(By Ms. Steingart) And if we look at the third quarter 10-Q, in the third quarter 10-Q there is a disclosure of intercompany advances totalling \$191 million; right? MS. ORME: Fifth.

12 (By Ms. Steingart) Yet most of that 13 over \$150 million of that was advanced prior to the 14 filing of the 10-Q for the second quarter; right? 15 MS. ORME: Fifth.

16 (By Ms. Steingart) And that wasn't disclosed in the second quarter 10-Q because NorthWestern did not want the market aware that -during the public equity offering; correct? MS. ORME: Fifth.

20 21 (By Ms. Steingart) Ultimately, 22 Expanets had massive losses for 2002; correct? 23 MS. ORME: Fifth.

(By Ms. Steingart) And these massive losses for 2002 caused the restatement in an aggregate

MS. ORME: Fifth.

they were happening; correct?

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(By Ms. Steingart) To determine how much cash Expanets would get with each of these advances, you and Richard Hilland would discuss Expanets' cash requirements; correct? MS. ORME: Fifth.

(By Ms. Steingart) And NorthWestern was aware even by the end of December of 2001 that the Expert transition issues would require \$70 million more in working capital during the first 60 to 90 days of 2002 than previously anticipated; correct? MS. ORME: Fifth.

(By Ms. Steingart) This also was reflected in the MFIR for December 2001, wasn't it? MS. ORME: Fifth.

Q. (By Ms. Steingart) Now, turning back to 10-Q for the first quarter of 2002, NorthWestern did not disclose in this report that it had advanced a substantial amount of money to Expanets during 2002, did it?

21 MS. ORME: Fifth. 22

Q. (By Ms. Steingart) By the date of the first quarter 2002, you were aware that NorthWestern has advanced over \$145 million to Expanets, but this 24 was not included in the 10-Q, was it?

(By Ms. Steingart) Indeed, the 10-Q says that, quote, our experience with our nonenergy businesses has been very disappointing. They have adversely impacted our overall results of operations, financial condition, and liquidity for three years; right? MS. ORME: Fifth.

23 24

(By Ms. Steingart) Indeed, all of

amount to be \$900 million, didu't it?

24

MS. ORME: Fifth.

(By Ms. Steingart) And NorthWestern's consolidated figures that were initially misstated included inaccurate results for Expanets for each of the quarters of 2002?

MS. ORME: Fifth.

(By Ms. Steingart) In the 2002 10-K, there was a disclosure that NorthWestern's nonenergy businesses had experienced disappointing results for a period of three years; correct?

MS. ORME: Fifth.

essentially for the duration of those investments;

(By Ms. Steingart) And that is

MS. ORME: Fifth.

these operations in each of those three years were a

04/12/07

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25 substantial drain on North Western's liquidity; 1 2 correct? MS. ORME: Fifth. 3 Q. (By Ms. Steingart) And NorthWestern knew during every quarter in 2002 that the nonenergy 5 6 subsidiaries were complete failures, didn't it? A. Fifth. Q. Indeed, it wasn't just suddenly at the 8 9 end of 2002 that the substantial failure of these businesses was known to NorthWestern; correct? 10 MS. ORME: Fifth. 11 12 (By Ms. Steingart) Expanets' failure 13 was attributed to, among other things, the deterioration of business in telecommunications 14 15 markets: correct? 16 MS. ORME: Fifth. (By Ms. Steingart) But this was 17 something that persisted all during the period of 19 NorthWestern's ownership of that; correct? MS. ORME: Fifth. 20 Q. (By Ms. Steingart) Indeed, the amount 21 that NorthWestern carried on its financial statements for good will in Expanets were incorrect all during 24 2002; isn't that right? MS. ORME: Fifth. 25

quarter of 2002, Blue Dot had a negative operating income of \$3.7 million, which was \$1.2 million below plan: correct?

MS. ORME: Fifth.

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(By Ms. Steingart) And by May 2002, Blue Dot wasn't just underperforming; it was harming the perceived value of NorthWestern in the eyes of financial analysts; isn't that right?

MS. ORME: Fifth.

- Q. (By Ms. Steingart) The analysts did not understand how Blue Dot fit into company strategy and saw it as a dead weight; right? MS. ORME: Fifth.
- 14 Q. (By Ms. Steingart) All during 2002, 15 you were aware that Blue Dot actually had zero value; 16 isn't that right? 17

MS. ORME: Fifth.

- Q. (By Ms. Steingart) And you knew that Blue Dot had no value before NorthWestern released the 10-Q before the second quarter of 2002; right? MS. ORME: Fifth.
- 22 Q. (By Ms. Steingart) Yet even though Blue Dot had no value for the second quarter of 2002, the company allocated losses of over \$8 million to. Blue Dot common stock; isn't that right?

26 (By Ms. Steingart) And the good will associated with Expanets, you know, should have been completely brought to zero prior to the end of 2002; isn't that right?

MS. ORME: Fifth.

- (By Ms. Steingart) Blue Dot was another underperforming business at NorthWestern, 7 8 wasn't it?
- 0 MS. ORME: Fifth.

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10 Q. (By Ms. Steingart) Prior to September -- strike that. In September of 2001, Blue 11 12 Dot's performance was well below the original plan, 13 wasn't it?

MS. ORME: Fifth.

15 (By Ms. Steingart) In that month, the 16 revenues were \$33 million, and more than \$10 million below the planned number; correct? 17

MS. ORME: Fifth. 18

19 (By Ms. Steingart) And the net income 20 was a negative \$670,000; correct?

MS. ORME: Fifth. 21

(By Ms. Steingart) Blue Dot's 22 23 performance did not improve in 2002; right?

MS. ORME: Fifth. 24

Q. (By Ms. Steingart) During the first

MS. ORME: Fifth.

Q. (By Ms. Steingart) This resulted in a material misstatement in NorthWestern's public filing, 4 didn't it?

MS. ORME: Fifth.

Q. (By Ms. Steingart) I'd like to turn your attention to the Montana Power acquisition and subsequent going-flat transaction. On November 15, 2002, you were aware that NorthWestern was transferring substantially all of the assets of Montana Power, which had been renamed NorthWestern 12 Energy, LLC, to itself; correct? 13

MS. ORME: Fifth.

(By Ms. Steingart) And you were also aware that the assets transferred to NorthWestern by Montana Power were worth in excess of \$1 billion and between \$1 billion and \$1.4 billion; correct? 18

MS. ORME: Fifth.

- (By Ms. Steingart) Yet Montana Power, 20 which was renamed, as we said before, NorthWestern 21 Energy, received no eash for that transfer, did it? MS. ORME: Fifth.
- 23 (By Ms. Steingart) The only 24 consideration that NorthWestern Energy, LLC, received from NorthWestern in connection with the transfer was

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                                                                              MS. STEINGART: Well, you can stay on.
     the assumption by NorthWestern of approximately 700 in
                                                                              MS. DELANEY: Thank you all.
                                                                 2
     liabilities, including liability to the Quips;
                                                                              MS. STEINGART: You're welcome.
     correct?
                                                                 3
              MS, ORME: Fifth.
                                                                 4
                                                                              (Ms. Delaney hangs up, leaving the
              (By Ms. Steingart) So the assets
                                                                 5
                                                                         deposition.)
                                                                              (By Ms. Steingart) Now, at the time
     transferred far -- the value of the assets transferred
                                                                 6
                                                                         0.
     far exceeded the value of the liabilities assumed in
                                                                     that NorthWestern assumed the liability of the Quips
                                                                     in connection with the going-flat transaction, you
     connection with the going-flat transaction; isn't that
                                                                     knew that NorthWestern did not have the financial
     right?
 9
                                                                     ability to pay those liabilities; correct?
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              MS. ORME: Fifth.
                                                                10
               (By Ms. Steingart) There was one asset
                                                                11
                                                                             MS. ORME: Fifth.
11
12
     that was left at NorthWestern Energy, LLC, wasn't
                                                                12
                                                                            (By Ms. Steingart) And had
                                                                     NorthWestern's true financial condition in November of
13
     there?
14
              MS. ORME: Fifth.
                                                                     2002 been known, the going-flat transaction would not
                                                                     have been able to go forward; isn't that right?
15
         0.
              (By Ms. Steingart) And that asset was
                                                                16
                                                                             MS. ORME: Fifth.
     the Milltown Dam. Do you recall?
16
              MS. ORME: Fifth.
                                                                17
17
                                                                              (By Ms. Steingart) Indeed,
                                                                     NorthWestern fraudulently concealed its true financial
              (By Ms. Steingart) The Milltown Dam
18
    had various environmental liabilities and operating
                                                                     condition in order to be able to effectuate the
19
20
     costs but generated no revenue; isn't that right?
                                                                     going-flat transaction, didn't it?
                                                                21
                                                                             MS. ORME: Fifth.
21
             MS. ORME: Fifth.
                                                                22
22
              (By Ms. Steingart) As a result of the
                                                                             (By Ms. Steingart) NorthWestern
                                                                     fraudulently concealed its true financial condition in
    transfer of assets to NorthWestern and the retention
23
    of the Milltown Dam by NorthWestern Energy, LLC,
                                                                24
                                                                    the first 10-Q for 2002, didn't it?
24
    NorthWestern Energy, LLC, was rendered insolvent,
                                                                25
                                                                             MS. ORME: Fifth.
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wasn't it? MS. ORME: Fifth. (By Ms. Steingart) NorthWestern Energy

did not generate sufficient cash to meet the ongoing expenses of the Milltown Dam after the going-flat transaction, did it?

MS. ORME: Fifth.

(By Ms. Steingart) And NorthWestern Energy, LLC, did not generate sufficient cash after the going-flat transaction to pay on its joint and several liability on the Quips, did it?

> A. Fifth.

Now, at the time that NorthWestern --(Mr. Steingart enters the deposition.) MS. STEINGART: We'll stop for a

minute. Joe is entering the room.

(A discussion was held off the record.)

18 MS. STEINGART: Nancy, Joe has arrived.

19 Nancy?

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20 MR. PIZURRO: Hello?

MS. DELANEY: Yes, I'm here.

MS. STEINGART: We just wanted you to 22

23 know that.

MS. DELANEY: I'm going to hang up

then.

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Q. (By Ms. Steingart) NorthWestern
    fraudulently concealed its true financial condition in
    its second quarter 10-Q filed with the SEC; correct?
            MS. ORME: Fifth.
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(By Ms. Steingart) If NorthWestern's true financial condition had been known during the first and second quarter of 2002, the credit agencies would have downgraded NorthWestern's stat, wouldn't they?

MS. ORME: Fifth.

Q. (By Ms. Steingart) There would have 12 been no equity offering by NorthWestern during that 13 period; isn't that right? 14

MS. ORME: Fifth.

(By Ms. Steingart) If NorthWestern had made the \$900 million aggregate adjustment to its first three 10-Qs that were required - that it was required to make later on, the going-flat transaction would never have occurred; isn't that right?

MS. ORME: Fifth.

Q. (By Ms. Steingart) Now, I'd like to 22 ask you a few questions about your compensation as CFO of NorthWestern. In connection with your employment 23 as CFO of NorthWestern, you had an employment 24

25 agreement, which was filed as part of an 8-K in

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Magten Asset Management Corporation, et al. vs. NorthWestern Corporation, et al. KIPP ORME

December of 2001; correct? 1 MS. ORME: Fifth. 2 3 (By Ms. Steingart) And your compensation included a base salary of \$230,000 a 4 5 year; correct? MS. ORME: Fifth. 6 7 (By Ms. Steingart) And your 8 compensation included a short-term performance bonus that amounted to 81.3 percent of your annual base 9 10 salary; correct? 11 MS. ORME: Fifth. 12 (By Ms. Steingart) And that was payable only if NorthWestern achieved specific target 13 14 performance; correct? 15 MS. ORME: Fifth. (By Ms. Steingart) And your 16 compensation also included a long-term equity plan, 17 which would involve a -- Strike that. 18 And your compensation also included a 19 20 long-term equity plan, which included a grant of 29,000 shares worth around \$200,000; correct? 21 22 MS. ORME: Fifth. 23 (By Ms. Steingart) And it included a 24 long-term incentive performance plan that would have been 28.3 percent of your annual base salary; correct?

35 (By Ms. Steingart) NorthWestern Q. overstated its income from continuing operations during the first quarter of 2002 by approximately 176 percent; correct?

MS. ORME: Fifth.

(By Ms. Steingart), NorthWestern overstated its income from continuing operations during the second quarter of 2002 by 618 percent; correct?

MS. ORME: Fifth.

(By Ms. Steingart) And NorthWestern restated its income from operations for the third quarter of 2002 by 109 percent; right?

MS. ORME: Fifth.

(By Ms. Steingart) The misstatements during this period were caused by the company's improper accounting for accounts receivable, adjustments to companies' bills, and allocations of losses to minority interests; correct?

MS. ORME: Fifth.

(By Ms. Steingart) NorthWestern also misrepresented or did not disclose the effects of significant problems with Expanets' new business technology information system; right?

MS. ORME: Fifth.

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MS. ORME: Fifth.

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(By Ms. Steingart) But, again, you would only earn those compensations if NorthWestern achieved a specific target performance; correct? MS. ORME: Fifth.

Q. (By Ms. Steingart) You, therefore, were in a position to receive substantial compensation in addition to your base salary if NorthWestern and its subsidiaries achieved various performance benchmarks; correct?

MS. ORME: Fifth.

12 Q. (By Ms. Steingart) Now, it's true, 13 isn't it, that North Western filed quarterly and 14 current reports with the Securities and Exchange 15 Commission during the first three quarters of 2002 that materially misstated NorthWestern's financial 16 17 position? 18

MS. ORME: Fifth.

19 (By Ms. Steingart) It's also true that 20 during the first three quarters of 2002 NorthWestern 21 filed quarterly reports with the Securities and 22 Exchange Commission that misrepresented or did not 23 disclose required information about its nonutility businesses, Expanets and Blue Dot; correct? 24

MS. ORME: Fifth.

(By Ms. Steingart) During this period, 2 NorthWestern also failed to disclose the material impact of Expanets' reserve reduction and -- reserve reductions and its receipt of noncompete payments on 5 Expanets' income; correct? MS. ORME: Finh.

(By Ms. Steingart) And during the period that this false reporting occurred, you were the CFO; correct?

MS. ORME: Fifth.

Q. (By Ms. Steingart) And you signed each of the 10-Qs and 10-Ks that were filed; correct? MS. ORME: Fifth.

Q. (By Ms. Steingart) Now, during the period that you were CFO in 2002, NorthWestern, through its financial misstatements, misrepresentations, and omissions, obscured the continuing poor performance of its subsidiaries at a time when it was publicly relying on its subsidiaries' operations to strengthen its financial condition; right?

MS. ORME: Fifth.

(By Ms. Steingart) Now, the 10-Qs and the 10-K that we've just been discussing were the financial statements that were used in connection with

EXHIBITS 11 - 14 REDACTED IN THEIR ENTIRETY